

haringey strategic partnership

haringey's local strategic partnership board

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NOTICE OF MEETING

HARINGEY STRATEGIC PARTNERSHIP BOARD

MONDAY 27 MARCH 2006 AT 18.00hrs

CIVIC CENTRE, HIGH ROAD, WOOD GREEN, LONDON, N22

Refreshments will be available

MEMBERS: Please see attached table for list of members

AGENDA

- 1. APOLOGIES AND COMMUNICATIONS**
- 2. URGENT BUSINESS:** The Chair will consider the admission of any late items of urgent business. (Late items will be considered under the agenda item where they appear. New items will be dealt with at Item 14 below)
- 3. DECLARATIONS OF INTEREST:** A member with a personal interest in a matter who attends a meeting of the authority at which the matter is considered must disclose to that meeting the existence and nature of that interest at the commencement of that consideration, or when the interest becomes apparent.

A member with a personal interest in a matter also has a prejudicial interest in that matter if the interest is one which a member of the public with knowledge of the relevant facts would reasonably regard as so significant that it is likely to prejudice the member's judgment of the public interest.
- 4. MINUTES:** To approve the minutes of the Haringey Strategic Partnership meeting held on 30 January 2006 (attached).
- 5. MATTERS ARISING FROM MINUTES**
- 6. NEIGHBOURHOOD RENEWAL FUND UPDATE** (attached)
- 7. LEARNING AND SKILLS COUNCIL (LSC) PRESENTATION**
- 8. COMMUNITY STRATEGY:** A plan for developing a new Strategy post-2007 (attached)

9. **SAFER STRONGER COMMUNITIES FUND (SSCF) AGREEMENT AND LOCAL AREA AGREEMENT (LAA) UPDATE**
(attached)

10. **COMPREHENSIVE PERFORMANCE ASSESSMENT (CPA) AND JOINT AREA REVIEW UPDATE:** To update the HSP on arrangements for the CPA and the JAR due to take place in June 2006. (attached)

11. **THEME BOARDS UPDATES:** (attached)

- Better Places Partnership
- Haringey Well-Being Partnership Board
- Children and Young People's Strategic Partnership Board
- Enterprise Board
- Safer Communities Executive Board

12. **ANY OTHER BUSINESS:**

- (i) Response to ODPM Consultation on Local Strategic Partnerships (for information) (attached)

13. **DATES OF NEXT MEETINGS:** Proposed dates to be confirmed by the Partnership.

- 12 June 2006, 6pm
- 4 September 2006, 6pm
- 11 December 2006, 6pm
- 26 February 2006, 6pm

14. **ITEMS OF URGENT BUSINESS:** To consider any new items admitted under Item 2 above.

DR ITA O'DONOVAN
Chief Executive
River Park House
225 High Road
Wood Green
LONDON N22 4QH

NICOLAS MATTIS
Principal Support Officer (Council)
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17 March 2006
21 March 2006
22 March 2006

HSP MEMBERSHIP

NOTE: The representation of the HSP in respect of the number of seats each organisation has is indicated in this list in the first column by the number of times each agency is listed for that particular agency.

AGENCY	REPRESENTATIVE
CORE/KEY AGENCIES	
Haringey Council	Cllr. Charles Adje Chair of the Haringey Strategic Partnership Leader of the Council
Haringey Council	Dr Ita O'Donovan Chief Executive, Haringey Council
Haringey Council (Councillors)	Cllr George Meehan Executive Member for Children's Services
Haringey Council (Councillors)	Cllr Harry Lister Executive Member for Enterprise and Regeneration
Haringey Teaching Primary Care Trust	Richard Sumray Chairman, Haringey Teaching Primary Care Trust
Haringey Teaching Primary Care Trust	Tracey Baldwin Chief Executive, Haringey Teaching Primary Care Trust
Job Centre Plus	Pat Mason Job title: requested info/awaiting
Learning & Skills Council (London North)	Philippa Langton Executive Director
Metropolitan Police	Simon O'Brien Police Borough Commander
Middlesex University	Prof. Norman Revell Pro Vice-Chancellor and Director of Development
College of North East London (CoNEL)	Paul Head Principal, CoNEL
Registered Social Landlord	Neil Mawson Role Title: requested info/awaiting
New Deal for Communities (NDC)	Symon Sentaine/ Lorne Horsford
Arms Length Management Organisation (ALMO)	Tbc

COMMUNITY & VOLUNTARY SECTORS	
Faith Groups	Pastor Nims Obunge Chief Executive
Race Equality Joint Consultative Committee (REJCC)	George Martin
Haringey Community Empowerment Network (HarCEN)	Faiza Rizvi
Haringey Community Empowerment Network (HarCEN)	Mohammed Elmi
Haringey Community Empowerment Network (HarCEN)	Lauritz Hansen-Bay
Haringey Association of Voluntary and Community Organisations (HAVCO)	Markos Chrysostomou
Haringey Association of Voluntary and Community Organisations (HAVCO)	John Egbo
Haringey Association of Voluntary and Community Organisations (HAVCO)	Dixie-Ann Joseph Chair of HAVCO
Youth	Tbc
HSP THEMATIC BOARDS	
Children and Young People's Strategic Partnership Board (CYPSPB)	Sharon Shoesmith CYPSPB representative to the HSP
Safer Communities Executive Board (SCEB)	Enid Ledgister SCEB representative to the HSP
Enterprise Board	Stanley Hui Role title: requested info/awaiting
Better Places Partnership (BPP)	Cllr Peter Hillman BPP representative to the HSP
Haringey Well-Being Partnership Board (HWBPB)	Cllr Kate Wynne HWBPB representative to the HSP

MPs and GLA	
Member of Parliament	David Lammy, MP Member of Parliament for Tottenham
Member of Parliament	Lynne Featherstone, MP Member of Parliament for Hornsey and Wood Green
Member of the Greater London Authority	Joanne McCartney, AM Greater London Authority Member for Haringey and Enfield
OBSERVERS	
Government Office for London (GOL)	Steve Speed / Mary Scott
London Development Agency (LDA)	Mahpara Thompson
Housing Corporation (HC)	Steve Douglas
North Central London Strategic Health Authority	Tbc

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**MINUTES of a meeting of the
HARINGEY STRATEGIC PARTNERSHIP
held on MONDAY 30 JANUARY 2006 at 6pm.**

Members present indicated by *

CORE/KEY AGENCIES

Haringey Council

*Councillor Charles Adje (Chair)
Max Caller (Interim Chief Executive)

*Councillor Harry Lister

*Councillor George Meehan

Haringey Teaching Primary Care Trust

*Gill Prager

Richard Sumray

Learning & Skills Council (London North)

*Lindsay Bates

Metropolitan Police

*Supt. Gerry Leitch

Middlesex University

Norman Revell

Job Centre Plus

*Pat Mason

CoNEL

*Paul Head

Registered Social Landlords

Neil Mawson

ALMO

(to be appointed)

New Deal for Communities

*Lorne Horsford

COMMUNITY & VOLUNTARY SECTORS

Faith Groups

*Pastor Nims Obunge

Race Equality JCC

*George Martin

HarCEN

*Faiza Rizvi

*Mohamed Elmi

HAVCO

*Lauritz Hansen-Bay

Markos Chrysostomou

Dixie-Ann Joseph

Youth

*John Egbo

(to be appointed)

THEMATIC BOARDS

Better Places

*Councillor Peter Hillman

Enterprise

Stanley Hui

Well-being

Councillor Kate Wynne

C&YPSP

*David Holmes

Safer Communities

Enid Ledgister

MPs

MPs

David Lammy MP

Lynne Featherstone MP

GoL

Mary Scott

Steve Speed

OBSERVERS & GUESTS

David Hennings, Justin Holliday, Nilam Popat, Alvin Elcock, Marcelle Fletcher (London Borough of Haringey), Gill Hawken (HTPCT & LB Haringey) Pamela Pemberton (HAVCO), Deborah Harris (HarCEN)

1. APOLOGIES AND COMMUNICATIONS

Apologies had been received from Richard Sumray (Haringey TPCT), Neil Mawson (Registered Social Landlords), Prof. Norman Revell (Middlesex University), Lynne Featherstone MP, Chief Supt. Simon O'Brien, who was substituted by Supt. Gerry Leitch, Tracey Baldwin (Haringey TPCT), who was substituted by Gill Prager and Sharon Shoesmith, who was substituted by David Holmes.

2. DECLARATIONS OF INTEREST

There were no Declarations of Interest.

3. MINUTES

The Minutes of the meeting held on 12 December 2005 were approved by the Partnership and signed by the Chair.

4. MATTERS ARISING

There were no matters arising from the Minutes.

5. JOB CENTRE PLUS PRESENTATION

The Job Centre Plus representative on the HSP gave a presentation on Job Centre Plus's priorities for 2006-7 and future developments to 2008. The aims of the JCP remain the same, to help disadvantaged people into work and provide financial support as a safety net while people are out of work. The national programme of change will lead to a number of new developments to be implemented between now and march 2008. These include a reduction in the number of districts by the amalgamation of existing areas into larger districts and the delivery of provision from larger, centralised benefits centres.

Partners asked how the changes were being communicated to clients, and it was commented that all clients were being written to with an explanation of the changes. The outreach work and links with other groups were discussed, and it was commented that the new role of External Partnerships Manager would deal with a lot of this work, and the example of the work done in this field in West Green was noted.

AGREED:

That the presentation be noted.

6. LOCAL AREA AGREEMENTS

The Assistant Chief Executive (Strategy) gave a presentation on Local Area Agreements, highlighting the role of LAA in reinforcing the council's community leadership role and the delivery of priorities to local people. The LAA is divided into four blocks, which are each linked to a specific grant funding stream. A routemap was detailed, from the beginning of the project in April 2006 to the commencement of delivery in April 2007.

Partners commented on progress to date, and it was noted that work had been done in building up the Safer and Stronger Communities theme of the LAA, and that the work done on the Children and Young People's Plan 2006-09 would be of great use in the development of the Children and Young People's block

AGREED:

That the presentation be noted.

7. SAFER STRONGER COMMUNITIES FUND (SSCF)

The Assistant Chief Executive (Strategy) introduced the report and commented on the development of the four Safer Stronger Communities Fund elements. The final document will be signed off at the end of March 2006, and it was noted that partners will be consulted beforehand.

AGREED:

That the progress on the SSCF be noted.

8. NEIGHBOURHOOD WORKING

The Executive Member for Community Involvement gave a presentation on the new proposals covering Neighbourhood Management. The history of Neighbourhood Management was discussed, with the ad-hoc expansion as funding becoming available being replaced by the seven areas supported by mainstreamed funding following the end of SRB funding. The seven areas would be based on area assembly boundaries, and would have boards containing representatives of local groups. Funding for each area would be proportionate to need, but the three Super Output Areas (SOAs) will receive additional funding as part of the SSCF. Partners were requested to come back to the Executive Member with suggestions for projects in the SOAs.

Partners discussed the proposed structure, emphasising the importance of consultation, and it was commented that there would be consultation with partners over the coming weeks. The issue of local representatives on existing SRB boards continuing on the new local boards was discussed, and it was hoped that these individuals would continue to use the experience they have gained on the new boards. The issue of SSCF funding for SOAs was discussed, and it was commented that at present specific projects were not being discussed, only themes. Partners commented that the main themes to look at could be worklessness and reducing teenage pregnancies, and that any specific projects should be brought before the HSP for discussion.

AGREED:

That the presentation be noted.

9. ODPM'S LOCAL STRATEGIC PARTNERSHIPS CONSULTATION (Item 10)

The Assistant Chief Executive (Strategy) commented that the ODPM's LSP consultation notes that a future proposal will be to make LSPs statutory bodies. Partners were asked if they preferred a single response from the HSP as a whole or whether they would rather respond to the consultation individually. It was agreed that there would be a single response, a draft of which would be sent out to partners for their comments before final submission.

10. NEIGHBOURHOOD RENEWAL FUND (PLANS FOR REMAINING FUNDS) (Item 9)

The Assistant Chief Executive (Access) introduced the report and commented that the Safer Communities Executive Board and Enterprise Board had approved new project proposals and were looking for confirmation from the HSP. The Well-being Board has decided to continue with the Age Concern continuation project and the HSP was also asked to approve this.

The Haringey TPCT representative commented that the Well-being Board had not approved any projects as they had not discussed them at their previous meetings. The Chair commented that the Well-being funding had been agreed at the previous meeting of the HSP. Partners representing the voluntary sector raised the issue of additionality and ring-fenced funding for the voluntary sector and it was commented that funding from the NRF could only be used to fund a programme of projects directly linked to floor targets. It was agreed that a run-down of what the funding can and cannot be used for be distributed to partners.

AGREED:

1. That the recommendations of the report be agreed.
2. That the comments of the Haringey TPCT representative be noted.
3. That the two other HSP theme boards report back to the next meeting of the HSP with new project proposals.

11. BOARD DATES OF NEXT MEETING

(6.00pm at Haringey Civic Centre)

Monday 27 March 2006

The meeting ended at 7:45pm

Future agenda - Partners wishing to put forward items for a future agenda are asked to contact the Committee Secretary.

Councillor CHARLES ADJE
Chair, Haringey Strategic Partnership

Haringey Strategic Partnership – 27th March 2006

Neighbourhood Renewal Fund Programme – 2006/07

1 Introduction

- 1.1 Over the past few months, the Haringey Strategic Partnership (HSP), and its Theme Boards, have been developing the Neighbourhood Renewal Fund (NRF) programme for 2006/07.
- 1.2 The NRF programme allocation is £8.2m for 2006/07. Of this, £5.8m has been committed to continuation projects and these were approved by the HSP in December 2005. The January meeting of the HSP approved new projects for the Safer Communities and Enterprise themes.
- 1.3 This report sets out new project proposals for the Better Places theme which were approved at the Better Places Partnership Board on 8 March 2006. The Well-Being Partnership Board met on 16 March 2006 and approved its strategic objectives.

2 New Projects

- 2.1 The Better Places Partnership Board has pulled together NRF and Safer and Stronger Communities funding streams for 2006/07. There has been a special meeting to discuss priorities for the theme and how the partners can be involved in commissioning and delivering new projects. The new project proposals are listed as new projects in Appendix A.
- 2.2 The Well-being Partnership Board agreed on 16th March 2006 to put in place three new programme areas linked to the following of its strategic objectives:
 - Be Healthy
 - Achieve economic well-being
 - Meeting current and future housing needs

Projects which combat social exclusion and alienation, embed activities that promote well-being, including mental well-being, and that can deliver the following outcomes are now being invited:

- [a] increasing household income by an average of £10 per week
- [b] reducing fuel poverty in 100 households
- [c] 500 adults participating in at least one 30 minute session of physical activity of moderate intensity for at least three months
- [d] at least 140 older people [over 50] participating in a community based healthier eating programme.

It is intended that these projects will start at the beginning of June 2006 and the indicative programme funding is as follows:

- [i] Be Healthy [linked to [c] above] - £150,000

- [ii] Be Healthy [linked to [d] above] - £200,000
- [iii] Achieve economic well-being [linked to [a] and [b] above] - £200,000
- [iv] Meeting current and future housing need [linked to [a] and [b] above] - £100,000

2.3 The January HSP approved £300k NRF funding for freestanding enterprise projects. The initial proposal was to match fund the Local Enterprise Growth Initiative (LEGI) bid. Unfortunately, Haringey did not secure LEGI funding. The allocation was reviewed by the Enterprise Board on 7th March and the allocations confirmed.

3 **Top Slice**

3.1 The NRF programme has consistently contained an element of funding for neighbourhood management and capacity building. The December HSP approved £1.414m top slice from the NRF for 2006/07 and expressly agreed that:

- £500k of the resource would be allocated to support the roll out of neighbourhood management;
- £300k for seed funding to utilise at a neighbourhood level to continue the successful programme of working with local people, where they set priorities and work with partner agencies; and
- £114k for a contingency fund.

3.2 This report sets out proposals for the remaining £500k:

- £200k for programme management, in line with normal practice;
- £45k to support enhanced links with and monitoring of HARCEN (which the HSP will recall is funded from SSCF);
- £35k to continue funding a VCS capacity building project run by HAVCO;
- £75k to fund perception surveys, in support of the performance measures set for SSCF, NRF and the HSP overall; and
- a provisional allocation of £145k for support to the partnership infrastructure, provisional pending a review of how the support could or should be enhanced.

3.3 The full top slice would, therefore, be broken down as follows:

Top Slice	2006/07 £'000
Neighbourhood Management roll out	500
Empowerment Seed Funding	300
Programme Management and Capacity <ul style="list-style-type: none"> • NRF Programme Management • Voluntary Sector Engagement • VCS Capacity Building • Baseline assessments perception surveys • Provisional allocation for partnership infrastructure (pending review) 	200 45 35 75 145
Contingency	114
Total	1,414

4 **Recommendations**

4.1 To agree the NRF programme for 2006/07, as set out in Appendix A.

4.2 To agree the allocation of the balance of the top slice.

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Appendix A - NRF 2006/07 Programme



		<i>Funding Agreed 2006/07</i>	<i>Floor Targets</i>	<i>Community Strategy priorities</i>
<i>Project Title</i>	<i>Project Description</i>			
Safer Communities				
Addressing and Reducing Anti-Social Behaviour and Low Level Crime	Provision to the Anti-social Behaviour Action Team (£200k), Neighbourhood Watch Scheme (£40k borough-wide) and CCTV Co-ordinator (£55k).	295,000	Home Office PSA1 - Crime Reduction	Narrow the gap between the east and the west of the borough, Create safer communities, Create safer and greener public spaces
Reduce Acquisitive Crime	Provision to the Anti-Burglary Project (10k borough-wide) and provision to the Crime Reduction Fund to reduce acquisitive and violent crime (£160k).	170,000	Home Office PSA1 - Crime Reduction	Narrow the gap between the east and the west of the borough, Create safer communities
Addressing and Reducing Domestic Violence	Provision to support the Hearthstone domestic violence support project	80,000	Home Office PSA1 - Crime Reduction	Create safer communities
Community Safety - Structures and Community Involvement	Provision to Community Confidence on Crime (£80k), Community Safety Team (£190k) and BME Community Leadership (£110k).	380,000	Home Office PSA1 - Crime Reduction	Narrow the gap between the east and the west of the borough, Create safer communities, Create safer and greener public spaces
Bruce Grove Youth Centre (New Project)	Provision to the Bruce Grove Youth Centre to contribute to the completion of the new facility.	225,000	Home Office PSA1 - Crime Reduction	Narrow the gap between the east and the west of the borough, Create safer communities
Safer Neighbourhoods Policing Teams (New Project)	Provision to support the establishment of the Safer Neighbourhood Policing Teams in Haringey.	250,000	Home Office PSA1 - Crime Reduction	Narrow the gap between the east and the west of the borough, Create safer communities
Project Totals		1,400,000		
Theme Allocation		1,400,000		

<i>Project Title</i>	<i>Project Description</i>	<i>Funding Agreed 2006/07</i>	<i>Floor Targets</i>	<i>Community Strategy priorities</i>
Better Places				
Improving the Environment - Package of enhanced services to improve the overall cleanliness & quality of the environment including open green spaces and the built environment.				
Graffiti & Fly-Posting Removal	Existing project	75,000	ODPM PSA8 - Liveability (Cleaner, Greener, Safer)	Better Haringey and Safer Communities
Fly Tipping Management	Existing project	150,000		
Abandoned Vehicles	Existing project	75,000		
Community Clear-Ups	Existing project	40,000		
Litter Management	Existing project	60,000		
Parks Cleansing	Existing project	150,000		
Street Washing	Existing project	150,000		
	Existing projects sub-total	700,000		
Mobile Clean-Up Teams & Street Cleaning	New project	125,000		
Saturday Night Collection	New project	45,000		
Vehicle Take-Back	New project	30,000		
Street Enforcement	New project	150,000		
Automated Public Conveniences	New project	125,000		
	New projects sub-total	475,000		
	Improving the Environment total	1,175,000		

Project Title	Project Description	Funding Agreed 2006/07	Floor Targets	Community Strategy priorities
Promoting Participation and Increasing Recycling in Haringey - Programme of education, campaigns and targeted information to boost resident participation and increase the amount of trade waste that is recycled.				
Recycling Projects - Roll-out of Organic Waste Collections	Existing project	100,000	ODPM PSA8 - Liveability (Cleaner, Greener, Safer)	Better Haringey
Programme of Information and Communication to Boost Recycling Participation	Existing project	50,000		
Promoting Participation & Increasing Recycling total		150,000		
Improving Safety on the Roads and in Open Green Space				
Street Wardens	Existing project	50,000	ODPM PSA8 - Liveability (Cleaner, Greener, Safer)	Better Haringey and Safer Communities
Finsbury Park Enforcement Officers	Existing project	30,000		
Existing projects sub-total		80,000		
Green Outreach	New project - Presence in parks and open spaces. Environmental education and awareness.	50,000		
Road Safety Package	Package of road safety education and safety campaigns (walking buses, school travel plans, traffic management and signage)	115,000		
New projects sub-total		165,000		
Improving Safety on the Roads and in Open Green Spaces total		245,000		

Project Title	Project Description	Funding Agreed 2006/07	Floor Targets	Community Strategy priorities
Improving the Quality of Green Open Spaces				
Improving Smaller, Green Open Spaces - Tree Planting, Signage and Furniture	Existing project	65,000	ODPM PSA8 - Liveability (Cleaner, Greener, Safer)	Better Haringey
Ground Work	New project	70,000		
	Improving the Quality of Green Open Spaces total	135,000		
Tackling Climate Change - Developing a borough wide approach to tackling climate change and promote sustainability				
Enhanced Programme of Energy/Fuel Efficiency Improvements in Private Sector Homes	Existing project	175,000	ODPM PSA8 - Liveability (Cleaner, Greener, Safer)	Better Haringey
	Existing projects sub-total	175,000		
Policy & Strategy	New project	70,000		
Flood Prevention Policy	New project	50,000		
Investment in Sustainable Energy	New project	150,000		
	New projects sub-total	270,000		
	Tackling Climate Change total	445,000		
Promoting Healthy Lifestyles - particularly among vulnerable and excluded communities				
Vulnerable Communities Programme	New project	50,000	ODPM PSA8 - Liveability (Cleaner, Greener, Safer)	Better Haringey
Working with Education & Vol. Sectors to increase fitness activities/sports participation among young people including sports scholarships	New project	100,000		
Free Swims Programme	New project	50,000		
Policy Development - Accessible Transport Programme	New project	50,000		
	Promoting Healthy Lifestyles total	250,000		
	Projects Total	2,400,000		
	Theme Total	2,400,000		

<i>Project Title</i>	<i>Project Description</i>	<i>Funding Agreed 2006/07</i>	<i>Floor Targets</i>	<i>Community Strategy priorities</i>
Enterprise				
KIS Business Challenge	Assisting individuals in making the transition to self-employment by providing business start-up assistance to SMEs and young adults.	35,000	DWP PSA4 Employment - Increase employment rates.	Narrow the gap between the east and the west of the borough. Improve employability rate
Women Stepping Up	Continue the training and employment programme for women particularly from BME communities that offers a pathway to work, flexible outreach services, generic and intensive support, job brokerage and work placements.	30,000	DWP PSA4 Employment - Increase employment rates.	Narrow the gap between the east and the west of the borough. Improve employability rate
Welfare to Work	Improve access to employment and promote social inclusion for disabled people.	10,000	DWP PSA4 Employment - Increase employment rates.	Narrow the gap between the east and the west of the borough. Improve employability rate
Employment and Skills (New Project)	Will be used to draw in extra ESF funding through a new co-financing round. Haringey element will concentrate on job brokerage, training programmes enhancing basic skills, ESOL, and sector specific skills (construction, retail and logistics). Also specific interventions to target priority groups and relate to Haringey strategies on disability, NEET, and BME communities.	225,000	DWP PSA4 Employment - Increase employment rates.	Narrow the gap between the east and the west of the borough. Improve employability rate
City Growth Cluster Economy (New Project)	Funding to continue developing the City Growth business clusters. Activity will include continued support for existing clusters as well as developing new cluster areas e.g. leisure, tourism, waste/recycling and the green economy.	300,000	DTI PSA6 Build an enterprise society, DWP PSA4 Employment - Increase employment rates.	Narrow the gap between the east and the west of the borough. Improve employability rate
	Projects Total	600,000		
	Theme Allocation	600,000		

<i>Project Title</i>	<i>Project Description</i>	<i>Funding Agreed 2006/07</i>	<i>Floor Targets</i>	<i>Community Strategy priorities</i>
Children and Young People				
Improving Literacy	Programme of literacy and literacy intervention to raise standards of attainment in English for years 9-11.	118,750	DfES PSA 7 & PSA 10 Education - raising attainment	Raising achievement in education and creating opportunities for life long success
Parental Involvement	Work with schools, community organisations and individual parents to encourage parents to be more involved in and have better understanding of their children's education.	139,200	DfES PSA 6, PSA 7 & PSA 10 Education - raising attainment	Raising achievement in education and creating opportunities for life long success
Youth Inclusion and Support Panel	Project to identify young people at risk and offer services to divert them from crime, prevent behaviour from further deterioration and develop a more positive lifestyle.	70,000	Home Office PSA1 - Crime Reduction	Creating safe and confident communities with less fear of crime and the ability to prevent crime and resist committing crime
Young Persons and Ethnic Minority Development Project	Service to support young people affected by crime and domestic violence, offering early crisis intervention, trauma reduction, specialist counsellors and recruiting volunteers for outreach work with hard to reach communities.	36,000	Home Office PSA1 - Crime Reduction	Creating safe and confident communities with less fear of crime and the ability to prevent crime and resist committing crime
Reparation Project	Provides services to help young people understand the effect of their crimes on victims, make amends and prevent re-offending.	40,000	Home Office PSA1 - Crime Reduction	Creating safe and confident communities with less fear of crime and the ability to prevent crime and resist committing crime
Creating Opportunities for Better Living / Breakfast Clubs	Provides children with healthy breakfast before school starts to ensure better concentration in the classroom, improved school attendance and improved diet.	111,900	DfES PSA 6, PSA 7 & PSA 10 Education - raising attainment DH PSA1 Life expectancy	Raising achievement in education and creating opportunities for life long success. Narrowing the gap between east and west of the borough
Supporting Teenage Pregnancy	Offers support to 16-19 year old parents, with extra focus on education, training and employment and reducing second unplanned pregnancies.	100,000	DfES & DH PSA3 Reducing teenage pregnancy	Narrow the gap between the east and the west of the borough.

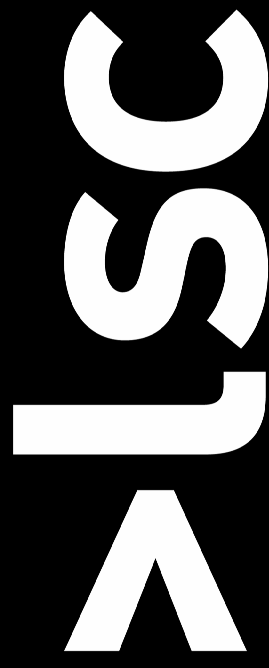
<i>Project Title</i>	<i>Project Description</i>	<i>Funding Agreed 2006/07</i>	<i>Floor Targets</i>	<i>Community Strategy priorities</i>
4YP and Family Planning Nurse	Part of 4YP network of services, the nurse offers a holistic approach including advising and prescribing first time and emergency contraception.	61,500	DfES & DH PSA3 Reducing teenage pregnancy;	Narrow the gap between the east and the west of the borough.
Youth Offending Service	Provision to support work of Youth Offending Service in diverting young people from crime and working with young offenders.	262,650	Home Office PSA1 - Crime Reduction DfES PSA 7 Education - raising attainment DfES & DH PSA3 Reducing teenage pregnancy	Creating safe and confident communities with less fear of crime and the ability to prevent crime and resist committing crime
Building a 21st Century Youth Development Service	To complete provision of new Youth Service in Bruce Grove.	175,000	DfES PSA 7 & PSA 10 Education - raising attainment; DfES & DH PSA 3 Reducing teenage pregnancy; Home Office PSA1 Crime Reduction	Raising achievement in education and creating opportunities for life long success. Creating safe and confident communities with less fear of crime and the ability to prevent crime and resist committing crime
Positive Futures	Sports based project for young people aged 10-16 who are at risk of, or involved in offending or truancy to divert them to more positive behaviour	85,000	DfES PSA 7 & PSA 10 Education - raising attainment; Home Office PSA1 Crime Reduction	Raising achievement in education and creating opportunities for life long success. Creating safe and confident communities with less fear of crime and the ability to prevent crime and resist committing crime
	Projects Total	1,200,000		
	Theme Allocation	1,200,000		

<i>Project Title</i>	<i>Project Description</i>	<i>Funding Agreed 2006/07</i>	<i>Floor Targets</i>	<i>Community Strategy priorities</i>
Well Being				
The six8four centre	Support for services offered from the centre. Clients accessing the centre are offered social support, activity programmes, training and are beginning to explore work opportunities.	78,823	DH PSA 2: Reduce inequalities in life expectancy DH PSA 4: To improve health outcomes for people with long term conditions DCMS PSA 3: increase take-up of cultural and sporting opportunities	Raising educational achievement, Putting people first, Building Stronger and safer communities, Achieving excellent services
Forum for Older People	Continued development and support of an independent Forum to enable the engagement and representation of older people's views especially the harder to reach/socially excluded communities.	56,170	LPSA 8: helping older people live independently in the community Home Office PSA 6 Increase voluntary and community engagement LAA: Empowerment of local people	Achieving excellent services, Putting people first, Building stronger and safer communities
Out and About - Befriending and Community Development	Placement of volunteer befrienders with older people who are socially excluded or who are at risk of social exclusion. The 'Out and About' project will continue to develop (and share across the voluntary and statutory sectors) good practice in volunteering.	36,750	LPSA 8: helping older people live independently in the community Home Office PSA 6 Increase voluntary and community engagement LAA: Empowerment of local people	Achieving excellent services, Putting people first, Building stronger and safer communities

Project Title	Project Description	Funding Agreed 2006/07	Floor Targets	Community Strategy priorities
Black and Minority Ethnic Carers Respite	Culturally appropriate support service to Black and Minority Ethnic carers. The funding facilitates BME carers to network, provide support to each other and keep abreast of care in the community developments. It also provides a mechanism for consultation.	20,500	DH PSA 4 To improve health outcomes for people with long term conditions LPSA: Identified carers' receiving assessments	Putting people first, Building stronger and safer communities
Welfare to Work Partnership Co-ordinator	Improve access to employment and to promote social inclusion for disabled people. The project has developed a clear strategic vision, which feeds into the overall Haringey Employment Strategy that ensures Welfare to Work for disabled people is a part of mainstream employment initiatives. (Funded by Enterprise and Wellbeing).	40,898	DWP PSA 8: increase the employment rate DfES PSA 13 Increase the number of adults with the skills required for employability DfES PSA 14 By 2010, increase participation in Higher Education	Putting people first, Building stronger and safer communities, Achieving excellent services
Libraries for Life	Funding for the creation and sustainment of activities complementary to the NRF programme within the borough's libraries. This involves extended opening hours and a range of activities for all ages and communities.	200,900	DH PSA 2: Reduce inequalities in life expectancy BV 117: To increase the attendance at libraries DfES PSA 7 & PSA 10 Education - raising attainment	Raising educational achievement, Putting people first
Home Support Workers & Outreach Street Drinkers	The project offers home support for people who are unable or unwilling to access mainstream services, but want to make changes to their drinking lifestyle. The project operates in partnership with the Outreach Street Drinkers project due to the close links.	78,400	DH PSA2: Reduce inequalities in life expectancy ODPM: Homelessness Target DH PSA1: Substantially reduce mortality rates	Putting people first, Building stronger and safer communities

<i>Project Title</i>	<i>Project Description</i>	<i>Funding Agreed 2006/07</i>	<i>Floor Targets</i>	<i>Community Strategy priorities</i>
Be Healthy (physical activity)	Linked to 500 adults participating in at least one 30 minute session of physical activity of moderate intensity for at least 3 months.	150,000	DH PSA1: Life Expectancy	Achieving excellent services, Putting people first
Be Healthy - (healthier eating)	Linked to at least 140 older people (over 50) participating in a community based healthier eating programme.	200,000	DH PSA1: Life Expectancy	Achieving excellent services, Putting people first
Achieve Economic Well-Being	Linked to increase household income by an average of £10 per week and reducing fuel poverty in 100 households.	200,000	DH PSA1: Life Expectancy	Achieving excellent services, Putting people first
Meeting Current and Future Housing Need	Linked to increase household income by an average of £10 per week and reducing fuel poverty in 100 households.	100,000	DH PSA1: Life Expectancy	Achieving excellent services, Putting people first
	Projects Total	1,162,441		
	Theme Allocation	1,200,000		
Neighbourhoods and Capacity				
Neighbourhoods		500,000		
Programme Management and Capacity		500,000		
Empowerment Seed Funding		300,000		
	Theme Total	1,300,000		
Contingency				
Contingency Fund		114,000		
	Theme Total	114,000		
	Continuation projects total	8,176,441		
	NRF allocation 2006/07	8,200,000		

LSC in London



Leading learning and skills

The London Learning and Skills Plan



Leading learning and skills

1. Improve educational opportunities for all Young People
2. Tackle London's skills gap
3. Integrate skills with regeneration
4. Equip Londoners with skills to benefit from investment in the 2012 Olympic Games and Paralympic Games
5. Upskill the public sector workforce
6. Transform the learning and skills sector through Agenda for Change
7. Improve our effectiveness at a regional and local level

LSC targets



Leading learning and skills

Young people

- Increase Level 2 (and L3) achievement at 19
- Reduce NEETs
- Increase participation of 17-year-olds

Adults

- Improve basic skills
- Reduce number of adults in workforce that lack L2

Young people



Leading learning and skills

16-18 participation

Achievement at 19

London learner offer/September Guarantee

Black Caribbean boys

London's skills gap



Leading learning and skills

Skills for Life

Adult first Level 2

Level 3 and beyond - £15m ESF

Train to Gain

Offender Learning

Sector Skills Agreements

Centres of Vocational Excellence

Skills Academies

Regeneration



Leading learning and skills

Local Area Agreements

S106 agreements

Worklessness agenda - £20m ESF

Partnership with JC+

Olympics



Leading learning and skills

Sector skills dialogues

Research into previous Games

London 2012 Employment & Skills Taskforce

ESF allocation

£2m FE budget

Issues



Leading learning and skills

- **London drives the UK economy, but . . .**
 - Low employment rate
 - Deprivation
 - Dealing with worklessness
 - Diversity
 - Regeneration and the Olympics
 - Every sector views London as important

Issues



Leading learning and skills

- High NEET and unknowns
- Learner mobility
- Low achievement of Level 2 @19
- Skills for Life - ESOL
- Polarity of Skills - base L3+ or nothing
- 46% jobs by 2010 require level 4+
- Worst worklessness in Europe
- Poor physical infrastructure in FE

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ITEM 8

Haringey Strategic Partnership**HSP 27th March 2006****Subject: The development of the next Community Strategy for Haringey**

1. Purpose

1.1 To advise the HSP of the need to develop a new community strategy by 2007.

2. Summary

This report looks at:

- 2.1 The need to develop Haringey's next Community Strategy and the critical role the HSP must play in both its development and its delivery.
- 2.2 The internal and external drivers that require a step change in Partnership activity
- 2.3 The need to develop a Community Strategy that addresses sustainability issues
- 2.4 An indicative timetable detailing the major milestones in the consultation and development processes around the next Community Strategy.

3. Recommendations

- 3.1 To provide comments on this report
- 3.2 To support the overall direction and indicative project plan

4. Background Information

- 4.1 Further information on the development of Haringey's next Community Strategy and the policy context can be obtained from Janice Robinson, Principal Policy Officer, LB Haringey, Strategy Service. 020 8489 2613 janice.robinson@haringey.gov.uk

5. Analysis**5.1 The existing Community Strategy**

The current Community Strategy was developed in 2002 and it was designed to end in 2006.

5.2 Analysing the evidence base for the next Community Strategy

By June it is essential that we have established the issues that continue to be problematic within the borough. It is recommended that this take place through the theme areas/boards of the Partnership¹. The analysis should set out

- Current & planned initiatives
- Key targets & performance indicators, including floor targets
- Key priorities
- Major service gaps

¹ There are Better Places, Wellbeing, Children, Enterprise & Community Safety, with a further overarching theme around Sustainable Communities.

- Floor target gaps

This process will develop an indicative sense of the key priorities for the borough over the next four years. For example, a major issue will be worklessness where analyses of current performance and trend projections indicate that worklessness will continue to grow.

5.3 Evaluating the existing Community Strategy

Alongside this an exercise will be undertaken with partners and key stakeholders to evaluate the current Community Strategy. The evaluation process should inform the development of the next Community Strategy. This evaluation will need to be mindful of what was possible at the time the Partnership and existing Community Strategy were developed and implemented. The current Community Strategy did provide a focus for the Partnership, it is reaching the end of its lifecycle but we do need to remember the impact it had when first developed.

- The priority around narrowing the gap did firm up a the need to focus on neighbourhood renewal
- The five priorities did help the Council and Partners understand the key issues.
- The strategy had for the first time an annual action plan,
- The strategy was also developed by using proper consultation and research

5.4 The role of the Partnership in developing and delivering the next Community Strategy

There will, however need to be a step change in the role of the Partnership in both the development of and delivery of the next Community Strategy. A range of Government papers reinforce the need for better planned, managed and delivered partnership working at the local level. Indeed, whilst the Government Office for London have assessed our own Strategic Partnership at a relatively respectable 'amber/green' level, they have said that the action plan concentrates too much on Council activity and does not show the added value of partnership working. Additionally, there are a number of critical gaps in performance and delivery facing the borough that continue to leave our residents at a disadvantage. These can only be resolved through strong local leadership and Partnership activity. The centrality of the Partnership in developing a clear vision for Haringey and delivering the solutions to our key problems cannot be underemphasised.

5.4.1 Value for money and the best use of resources

The drivers to deliver a step change are external as well as specific to Haringey. The forthcoming Spending Review will deliver a very tight financial settlement to public services. This is likely to concentrate minds around how to obtain more and better from available resources across the piece. A more effective and efficient use of resources is critical if we are to continue to improve service delivery and local accountability in the context of zero growth.

5.5 A sustainable communities strategy

There will be a need to ensure that the next Community Strategy addresses the need for a longer term plan that addresses sustainability issues and better balances the economic, environmental and social needs of borough now and in the future.

5.6 Key milestones: an indicative timetable

This timetable will be fine tuned once meeting times for the HSP, the theme boards are agreed. Similarly, a separate but related detailed consultation plan and timetable will also be drawn up.

Milestone	When
Evaluation of the existing Community Strategy	April 2006
<ul style="list-style-type: none"> • 'Gap' analysis of the partnership and policy theme areas • Analysis of existing relevant consultation • Formulation of possible visions 	Present – May 2006
<ul style="list-style-type: none"> • Regular updates to Executive and HSP & the themes boards and the Council Leader 	At appropriate junctures through the process
<ul style="list-style-type: none"> • Agree approach with the HSP • Review and secure agreement with revised HSP operating protocols including consultation 	Mid May - June 2006
Summer consultation (wider consultation) Developing the vision <ul style="list-style-type: none"> ▪ HSP event ▪ Voluntary sector ▪ Public consultation keying into other appropriate, processes, events and consultation (e.g. the Neighbourhood Summer Conference, the LAA and the LDF processes and relevant Partner consultation) 	June – August 2006
Autumn consultation (formal consultation) <ul style="list-style-type: none"> ▪ HSP and the theme boards ▪ The Council's own structures & processes e.g. REJCC, Area Assemblies 	September – November 2006
<ul style="list-style-type: none"> ▪ Refinement of the strategy ▪ Final drafts for approval for the Executive, Council & HSP (possibility of joint HSP and Council meeting to ratify the strategy) 	November 2006 – February 2007
Formal adoption of the new community strategy via HSP & the Council	March 2007
Publication	April 2007

6. Implications

6.1 Financial Implications

Consideration should be given to how partners could best provide resources to assist with the development and production of the next community Strategy. Further consideration should also be given to how the priorities of the next Community Strategy will be reflected in the overall resource planning of the Partnership and its respective agencies.

6.2 Legal Implications

The Council has a duty to prepare a community strategy under the Local Government Act 2000 (Part 1 para 4 (1)). Government guidance states that this should be done in partnership with the local strategic partnership.

5.7 Equalities implications

It will be necessary to ensure that the consultation and development of the Community Strategy is inclusive and appropriate to the needs of the respective audiences. The Community Strategy should tackle deprivation, promote cohesiveness and also be reflective of Haringey's diversity. Moreover there are a number of continuing performance concerns around deprivation, worklessness and achievement. These issues have a disproportionate and long term effect upon some minority ethnic communities. The level of deprivation is such that it can only be realistically tackled in partnership.

6 Conclusions

Report authorised by David Hennings, Assistant Chief Executive, Strategy, London Borough of Haringey

Report author Janice Robinson, Strategy Service, Policy & Partnerships

ITEM 9**Haringey Strategic Partnership****March 27th 2006****Safer and Stronger Communities Fund Draft Agreement**

1. Purpose

1.1 To seek HSP comments on the draft Safer and Stronger Communities Fund agreement due for submission to Government Office for London (GOL) March 2006.

2. Summary

- 2.1 The Safer and Stronger Communities Fund (SSCF) is drawn up by the Haringey Strategic Partnership (HSP) to address both national and local priority outcomes for the borough. This is the second year of the Haringey SSCF, for the 2005-06 SSCF the key outcome addressed the crime reduction element funded through the Home Office and the Office of Deputy Prime Minister (ODPM) grants. This year the SSCF covers all four elements: crime reduction, neighbourhood working, cleaner, safer and greener, and community empowerment
- 2.2 For 2006-07 Haringey has received two pots of new funding for the SSCF. These are the neighbourhood element and the cleaner, safer and greener element. In addition to this there is also core funding for the community empowerment element for which the Council will be the accountable body.
- 2.3 This report presents key issues relating to the four elements including the targets, milestones and funding streams to be pooled or aligned (see appendix 1). In addition it points out those areas where further work needs to be undertaken during the year to enhance the SSCF block for the LAA in 2007.
- 2.3.1 The development of the crime and cleaner, safer and greener elements have been overseen by the Safer Communities Executive Board (SCEB) and the Better Places Partnership (BPP) respectively.
- 2.3.2 For the community empowerment element further work needs to take place in 2006-07 in developing key milestones and targets through coherent framework.
- 2.3.3 Finally the neighbourhood element will focus on worklessness to enhance the neighbourhood roll out. In light of this decision by the Chair, further work needs to take place to develop this element by the end of June 2006. However, the Enterprise Partnership has already started the discussion on

this at its last meeting and a special meeting was convened specifically to discuss this.

- 2.3.4 The SSCF also includes a Statement of Community Engagement (see appendix 2) to show how the voluntary and community sector (VCS) were engaged in the development of the agreement.

3 Recommendations

- 3.1 That the HSP comment on the SSCF as a whole and in particular the four elements and the proposed freedoms and flexibilities to be sought (see appendix 1¹).
- 3.2 That the HSP agree the draft SSCF agreement subject to any comments.
- 3.3 That HSP comment on the draft statement of community engagement.
- 3.4 That the HSP note that a meeting to negotiate the SSCF with GOL will take place on the 29th of March with key partners.
- 3.5 That the HSP agrees that the final SSCF is signed off by the Chair and reported back to the next meeting of the HSP.
- 3.6 That the HSP consider the development of key targets particularly on neighbourhood working, community engagement and worklessness outcomes.

4 Background Information

- 4.1 The HSP has received a number of reports and presentations on the SSCF and or its component elements over the year.

5 Analysis

- 5.1 There are four elements to the SSCF this section looks at each of the element in turn.

5.2 Neighbourhood Element:

- 5.2.1 The Haringey Strategic Partnership received a presentation on the Neighbourhood Element presentation in January which set out options for wards and the focus of activity. The HSP agreed that final choice of ward(s) would be signed off by the Chair.
- 5.2.2 The Chair considered the options and evidence as well as Haringey's current performance and made the decision to focus this element on tackling worklessness in all three wards with Super Output Areas in the 3% most deprived (Bruce Grove, Noel Park and Northumberland Park). In light of this decision the Enterprise Partnership has been considering the development this element in the context of a discussion paper presented to the Enterprise Partnership. This paper considered the evidence and proposed that there was a need to have larger projects focusing efforts on narrower range of workless people. Those being considered are young people likely to join the pool of

¹ Please note that the column on underlying programmes and projects will be removed prior to submission of the SSCF to GOL. Its inclusion here is purely to inform the HSP and for internal performance management purposes.

workless, those people on benefit who are users of existing services such as housing, social, health and or community and voluntary sector services

- 5.2.3 This proposal will be developed by June 2006 and will include key targets for three wards and identify other pots of funding which can either be pooled or aligned such as Association of Local Government's (GOL) NRF/European Social Fund (ESF) match funding, the Learning and Skills Council's ESF fund and other relevant programmes.
- 5.2.4 There is also the opportunity here to align this proposal with the Well-Being Partnership's discussions to focus its remaining NRF on the five most deprived Super Output Areas with an emphasis on anti-poverty.
- 5.2.5 In addition the cleaner, safer and greener grant, the community empowerment core funding and the Safer Neighbourhood Policing Teams will add value to the neighbourhood element.

5.3 Cleaner, Safer and Greener

- 5.3.1 Haringey has been allocated £970k for 2006/07 to deliver the key objectives of the, Cleaner, Safer and Greener element of the SSCF. The money is ring fenced to some of the most deprived neighbourhoods in the Borough.
- 5.3.2 The work programme for this element has been developed over several months in discussion with all the partners on the BPP and in parallel with its NRF programme for 2006/07. The Safer, Cleaner, Greener element of the Agreement was signed off at the partnership meeting in March 2006. It comprises a programme of enhanced, targeted mainstream services, along with special projects and investment aimed at achieving significant improvements to the overall cleanliness and quality of open spaces and the built environment within the 3% most deprived super output areas, as well as making these areas safer and more accessible for local people.

5.4 Community Engagement

- 5.4.1 There is an immense amount and variety of community engagement activity in the Borough, however, it is not clear if it all contributes to residents' perceptions of whether they can influence local decisions. For the purposes of the SSCF the key activities considered relevant were the roll out of the neighbourhood working and the Safer Neighbourhood Policing Teams, the community empowerment network (CEN) and the Haringey Association of Voluntary and Community Organisations (HAVCO). The only funding to be pooled is the core funding for community empowerment of about £169, 000. However, over the coming year there will be a need to produce a framework for this element and key indicators developed .
- 5.4.2 The core indicators suggested by Government for Community Engagement element of the SSCF are:
- Residents being able to influence public bodies' decision making;
 - Promotion of Community Cohesion and inclusion;
 - Increasing volunteering;

- Increasing Community & Voluntary Sector Activity;
- Increasing the procurement of Community & Voluntary Sector service delivery.

5.4.3 It is proposed that the core funding for the CEN should focus on a programme of activity linked to the first three indicators. That the activity should be strongly linked to the development of effective representation to the HSP and thematic partnerships and neighbourhood working particularly in the three chosen wards.

5.4.4 Ongoing activity which this contributes to varying degree to all of the community empowerment indicators is aligned to this element. This includes the community engagement aspects of the neighbourhood working and the Safer Neighbourhood Policing Teams. In addition aspects of HAVCO's work will align with particularly those aspects of its work which impacts on the last three of the five community engagement indicators.

5.5 Crime reduction element

5.5.1 This element refreshes the 2005-06 SSCF agreed with Government Office for London. The key targets for this element are ones already agreed with GOL for the period 2005-08.

5.5.2 The Safer Communities Partnership is planning a robust review of 2006/07 expenditure and planning ahead in order the mainstreaming more of its work and to find more creative delivery solutions. This process has already started in relation to the delivery of youth offending and children's services. There is also a consideration being given to the co-location and streamlining of some functions e.g. finance and Persistent and Prolific Offenders (PPOs). A co-ordinating group has been established which holds a pooled fund in order to allocate resources on an evidence basis throughout the year.

5.5.3 For 2006-07 the funds will focus on the outcomes and targets agreed in the SSCF and will be complemented by the NRF programme. The Pooled Treatment Budget (PTB), mainstream monies and the Drug Intervention Programme (DIP) grant will be aligned with the SSCF. The funding will used to deliver the Drug and Alcohol Action Team's Adult Drug Treatment plan.

5.5.4 Again there is a strong link between this element and the neighbourhood element, particularly with the roll out of Safer Neighbourhood Policing Teams. Further work will take place in the early part of the year to bring synergy between the two.

5.6 Consultation

Three of thematic partnerships - the Better Place Partnership, Enterprise Partnership and Safer Communities Executive Board have been engaged with the development of the SSCF in line with the HSP's decision that these partnerships are tasked with developing the crime reduction and the cleaner, safer and greener elements.

5.7 In addition to the consultation work in the relevant thematic partnerships specific SSCF meetings have taken place with partners including the community and voluntary sectors since January.

5.8 The SSCF consultation and the ongoing community engagement work in the borough have informed the development of the statement of engagement (see appendix 2).

5.9 Freedoms and Flexibilities

5.9.1 As this is not officially the LAA this has not been a focus of the SSCF and the current guidance is unclear on the position of non LAA areas on this. Nevertheless it is envisaged that we will be asking for some freedoms and flexibilities which have identified in the development of the SSCF:

- flexibility to use money allocated to tackle drugs and the fear of drugs on tackling alcohol related crime and anti-social behaviour.
- On the worklessness agenda there are a number of freedoms and flexibilities being sought by other LAA areas in the first two rounds which apply nationally particularly around benefits and hours allowed for volunteering or work experience.

5.10 Negotiations with GOL

5.10.1 A preliminary meeting with GOL took place in February and another in the middle of March where GOL has been supportive of Haringey's approach. The draft SSCF in attached (appendix 1) will be discussed with GOL on the meeting on the 29th.

6 Conclusions

6.1 The further development and performance management of the SSCF over the coming year by the HSP and the relevant thematic partnership is important to the development of the Local Area Agreement (LAA).

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Haringey Strategic Partnership

Safer and Stronger Communities Fund 2006- 2007

March 2006

The Safer and Stronger Communities Fund (SSCF) is drawn up by the Haringey Strategic Partnership (HSP) to address both national and local priority outcomes for the borough. This is the second year of the Haringey SSCF, for 2005-06 the key outcome addressed by the SSCF was the crime reduction element funded through the Home Office and Office of Deputy Prime Minister (ODPM). This year the SSCF covers four elements: crime reduction, neighbourhood working, cleaner, safer and greener, and community empowerment.

The document sets out the desired high level outcomes for the area with reference to safer and stronger communities. Where possible it sets out more detailed targets or states how these will be developed over 2006-07. It also identifies sources of funding streams to be deployed (either aligned or pooled) to achieve each outcome.

Key Outcomes

The key outcomes for the SSCF link to our Community and Neighbourhood Renewal Strategies. These are:

- **To create safer communities by:**
 - reducing crime and antisocial behaviour
 - developing better links with the children's service to encourage greater youth diversionary work.
 - reducing the harm caused by illegal drugs and alcohol and gain community confidence.
 - ensuring safety in park and public open spaces
 - increasing safety on roads

- **To improve services and the quality of life for people in the most disadvantaged neighbourhood particularly by:**
 - supporting larger numbers of workless people into job and introducing support programmes to stem the flow of residents into the worklessness pool.
 - increasing local participation in the governance and delivery of services
 - promoting cohesive communities and promoting resident engagement through volunteering

- **To create a better environment by:**

- promoting cleaner public spaces
- improving the quality of green public spaces

These outcomes have been informed by local peoples views of crime and their views on the environment. They also represent services understanding that none of these outcomes can be sustained without the participation and support of residents through neighbourhood working and community and voluntary sector engagement.

Performance Management

The SSCF for 2006-07 will be performance managed through the HSP and the relevant thematic partnerships. It is anticipate that over the year these arrangements will be reviewed and strengthened for the delivery of the LAA from 2007.

**Safer and Stronger Communities Fund
Draft March 2006**

National Outcome:						
To reduce crime, the harm caused by illegal drugs, and to reassure the public reducing the fear of crime and anti social behaviour						
Indicators	2008 Target	Milestones	Delivery Partnership / body	Underlying Programmes and Projects	Funding Allocations 2006/7	
					SSCF	Other funds
To prevent and reduce crime and anti-social behaviour						
PSA1 Reduce crime in the 'basket of ten' areas by 20%	20.5% reduction compared to 2003/04 baseline	<p>7.8% reduction by March 2007 compared to 2003/04 baseline</p> <p>Develop partnership intelligence product (Apr 06) to help focus resources and joint actions 06/07.</p> <p>Link PPO/DIP work firmly with reductions across PSA1</p> <p>Roll-out Safer Neighbourhood Teams across the borough – Dec 06</p>	SCEB/HSP	<ul style="list-style-type: none"> Develop research and analytical capacity of partnership Develop a stronger project evaluation culture Review strategic use of CCTV esp in re violent crime reduction Co-ordinate partners to translate Respect agenda into action Focus work on persistent hotspots and population groups with joined up service delivery Implement actions from GOL research into violent crime in Wood Green Pilot use of Street Pastors in Haringey Extend test purchasing Improve police Operations Join up key areas of work on youth, crime and drugs inc alcohol 	<p>BSCF / BCU *</p> <p>£121 (capital)</p> <p>£400 (inc. PPO, finance and ASB)*</p> <p>£ 8 (Op Blunt)</p> <p>£135 (MPS ops)</p> <p>£ 25 (ASB alloc)</p> <p>£ 20 (CPOs/new) yet been finalised</p>	<p>NRF:</p> <p>£190 (CSP)*</p> <p>£160 (CRF)</p> <p>£ 55 (cctv)*</p> <p>£200 (ASBAT)*</p> <p>£ 10 (burglary)</p>

National Outcome:						
To reduce crime, the harm caused by illegal drugs, and to reassure the public reducing the fear of crime and anti social behaviour						
Indicators	2008 Target	Milestones	Delivery Partnership / body	Underlying Programmes and Projects	Funding Allocations 2006/7	
					SSCF	Other funds
Local outcome : Youth diversion/ prevention						
20.5% reduction compared to 2003/04 baseline	As above 7.8% reduction by March 2007 compared to 2003/04 baseline	Reduce re-offending by young people via: : education, training and employment : sustainable re-settlement Implement youth crime prevention strategy (draft June 06) Address and support challenging families as a partnership (Respect agenda) Evaluation of youth diversion	As Above		BSCF/BCU (tba) £ 19 (boxing) £ 8 (safer schools)	NRF: £225 (Youth Ctr) It is estimated that ca. 25% of the pooled pot from the CRF will be allocated to youth-specific projects

National Outcome:						
To reduce crime, the harm caused by illegal drugs, and to reassure the public reducing the fear of crime and anti social behaviour						
Indicators	2008 Target	Milestones	Delivery Partnership / body	Underlying Programmes and Projects	Funding Allocations 2006/7	
					SSCF	Other funds
		projects				
Local outcome : To reduce the harm caused by illegal drugs and increase the number of Problem drug users in the partnership area entering drug treatment						
PSA 4 Target of 1670 to have entered drug treatment by 2008 as per DAAT's annual drug Treatment Plan (06/07) and in negotiation with the National Treatment Agency for Substance Misuse Compact targets 06/07 not yet released	1. Proportion of adults charged with a trigger offence, who are tested (Target 92%) 2. Proportion of adults who test positive and who are not on the caseload, with whom an initial contact is made (90%) 3 Proportion of adults who test positive and who are not on the caseload, with whom an initial contact is made and assessed by CJIT. (85%) 4 Proportion of adults who test positive and who are already	Target of 1343 in treatment for 2006/07	. DAAT Partnership Board/SCEB .	Tendering for new crack/poly drug service in the north of the borough targeting those having either lower retention rates in drug treatment/and or not accessing treatment e.g. younger African Caribbean men, sex workers (as per DAAT needs assessment undertaken in 2005/06. Roll out of testing on arrest, Required Assessment, Restrictions on Bail by 31 st March 2006 as extension of DIP Award new contract for DIP June 06 and ensure smooth transition if contract is not awarded to existing provider		4,096,098 Pooled Treatment Budget 835,179 PCT Mainstream 585,425 Social Service Mainstream Supporting People 49,000 NB These funds will not be put into SSCF. See comments below 4,096,098 Pooled Treatment Budget 835,179 PCT Mainstream 585,425

National Outcome:						
To reduce crime, the harm caused by illegal drugs, and to reassure the public reducing the fear of crime and anti social behaviour						
Indicators	2008 Target	Milestones	Delivery Partnership / body	Underlying Programmes and Projects	Funding Allocations 2006/7	
					SSCF	Other funds
	<p>on a CJIT caseload, for whom an activity was undertaken (90%)</p> <p>5. Proportion of adults with whom contact is made and who are not already on a CJIT caseload, for whom an activity was undertaken. (60%)</p> <p>6 Proportion of adults assessed by the CJIT as needing intervention who are taken onto the caseload (85%)</p> <p>7. Proportion of adults taken onto caseload in treatment (95%)</p> <p>8. Proportion of CARAT clients who were transferred to a CJIT, for whom follow up action</p>					<p>Social Service Mainstream Supporting People 49,000 NB These funds will not be put into SSCF. See comments below</p>

National Outcome:						
To reduce crime, the harm caused by illegal drugs, and to reassure the public reducing the fear of crime and anti social behaviour						
Indicators	2008 Target	Milestones	Delivery Partnership / body	Underlying Programmes and Projects	Funding Allocations 2006/7	
					SSCF	Other funds
	was taken by that CJIT. (80%)					
To increase percentage retained in drug treatment for more that 12 Weeks Target 80% by 2008 Negotiated with the NTA	Target 75% by 2006/07 negotiated with NTA		DAAT workforce development strategy will particularly focus on DANOS standards which will aid retention rates April 06 onwards		DAAT Board, YP commissioning Group	
	PSA 1 and 4 as above	Milestones in DAAT Treatment Plan, DIP Compact targets, YPSMP etc			69,246 Partnership Support Grant	
To reduce the use of class A drug and the frequent use of any illicit drugs amongst all young people	KPI's covering young people included in DAAT Young peoples Substance Misuse Plan and the boroughs Children's Plan as agreed with and set by GOL Class A drug	Complete ECM: change for children young people and drugs checklist/annexe A of YPSMPG form and ensure this years YPSMP addresses identified gaps April 07. Complete review		As in YP Plan e.g. Healthy schools target, screening all those vulnerable to developing substance misuse problems etc.		617,800 (H.O) YPSMG. Managed by the DAAT

National Outcome:						
To reduce crime, the harm caused by illegal drugs, and to reassure the public reducing the fear of crime and anti social behaviour						
Indicators	2008 Target	Milestones	Delivery Partnership / body	Underlying Programmes and Projects	Funding Allocations 2006/7	
					SSCF	Other funds
	use amongst all young people 11-15, and 16-24 is stable with some significant reductions (source BCS).	of DAAT YP commissioned services/posts by June 06.– by 07/08 ensure that all commissioned services are targeted at those most vulnerable to developing substance misuse.				
Alcohol: Improved and better targeted education and communication, better identification of alcohol problems, better co-ordination and enforcement of existing powers against crime and disorder, encouraging the drinks industry to promote safer drinking and	There are no alcohol specific targets but many of the crime and disorder targets are impacted on by alcohol misuse in particular	Milestones as in detailed action plan		As in the DAAT Alcohol Harm Reduction Strategy Action Plan DAAT Board – Alcohol Strategy Group	70K NRF for outreach workers	All other resources for alcohol is within the PCT/SS mainstream monies as above

National Outcome:						
To reduce crime, the harm caused by illegal drugs, and to reassure the public reducing the fear of crime and anti social behaviour						
Indicators	2008 Target	Milestones	Delivery Partnership / body	Underlying Programmes and Projects	Funding Allocations 2006/7	
					SSCF	Other funds
take a role in reducing alcohol related harm						
Increase community confidence, engagement and reassurance	<p>PSA 2: Reassure the public, reducing the fear of crime and ant-social behaviour and building confidence in the criminal justice system without compromising fairness</p> <p>Note: All elements of the target, with the exception of (e), will be measured using the British Crime Survey (BCS)⁴. The Home Office Citizenship Survey (HOCS)⁵ will be used to</p>	<p>Implement Safer Neighbourhoods across the borough – Dec 06</p> <p>Establish effective neighbourhood panels and plans</p> <p>Build community intelligence into analysis picture</p> <p>Complete a media/communications plan</p> <p>Review Area Assemblies</p> <p>Manage a pot of community confidence money for evidence-led projects</p> <p>Develop the hate crime and harassment strategy</p> <p>Continue to</p>	SCEB		<p>BCSF/BCU (tba)</p> <p>£ 50 (Peace wk)</p> <p>£ 18 (DAAT small grants)</p> <p>£ 8 (roadshow)</p> <p>£ 36 (victim support)/new tba)</p> <p>Total: £848</p>	<p>NRF:</p> <p>£250 (SNT)⁸</p> <p>£110 (BME/HPA)*</p> <p>£ 80 (CC pot)</p> <p>£ 80 (DV)</p> <p>£ 40 (NHW)</p> <p>Total: £1.4m</p>

National Outcome:						
To reduce crime, the harm caused by illegal drugs, and to reassure the public reducing the fear of crime and anti social behaviour						
Indicators	2008 Target	Milestones	Delivery Partnership / body	Underlying Programmes and Projects	Funding Allocations 2006/7	
					SSCF	Other funds
	measure (e).	<p>advertise ASBAT and its successes Implement Respect agenda around community and citizen focus</p> <p>Embed community focus into all aspects of the team's work The target will have been achieved if, for the year 2007/08, two out of three elements in each of the following two sections are met:</p> <p>Reassurance a) The percentage of people who have a high level of worry about becoming a victim of crime is lower than in the baseline year (baseline = 2002/03)</p>				

National Outcome:						
To reduce crime, the harm caused by illegal drugs, and to reassure the public reducing the fear of crime and anti social behaviour						
Indicators	2008 Target	Milestones	Delivery Partnership / body	Underlying Programmes and Projects	Funding Allocations 2006/7	
					SSCF	Other funds
		b) The percentage of people who feel ASB to be a very or fairly big problem is lower than in the baseline year (baseline = 2002/03) c) The percentage of people who think that the police in their area are doing a good or excellent job is higher than in the baseline year (baseline = (03/04) Confidence d) The percentage of people who are very or fairly confident about the effectiveness of the CJS in bringing people who commit crimes to justice is higher than in				

National Outcome:						
To reduce crime, the harm caused by illegal drugs, and to reassure the public reducing the fear of crime and anti social behaviour						
Indicators	2008 Target	Milestones	Delivery Partnership / body	Underlying Programmes and Projects	Funding Allocations 2006/7	
					SSCF	Other funds
		the baseline year (baseline = 2002/03) e) The percentage of people from Black and Minority Ethnic communities who think that one or more CJS agency would treat them worse than people of other races is lower than in the baseline year (baseline = 2001)				
Local outcome – increased safety and parks and public open spaces						
Reduced fear of crime	<i>To be agreed</i>		<i>Environmental Services – Recreation and Enforcement</i>	<i>Street Wardens</i>	<i>£100k</i>	Street Warden – mainstream budget(mb) Recreation /
Floor target	CDRP targets			<i>Green Outreach – providing a presence in parks / open spaces – environmental awareness and education</i>	<i>£100k</i>	

National Outcome:						
To reduce crime, the harm caused by illegal drugs, and to reassure the public reducing the fear of crime and anti social behaviour						
Indicators	2008 Target	Milestones	Delivery Partnership / body	Underlying Programmes and Projects	Funding Allocations 2006/7	
					SSCF	Other funds
Floor target – reduction in number of adults and children killed and seriously injured on the roads	<i>LPSA</i>		<i>BTCV</i> <i>Highways Accident Reduction Partnership</i>	<i>Road safety programme – package of education & safety campaigns, school travel plans, walking buses, traffic management and signage</i>	<i>£85k</i>	parks –(mb) Street Lighting budget Parks constabulary budget
Parks – resident satisfaction with security / safety	<i>6.8</i>					Metropolitan Police budget

National Outcome: To improve the quality of life for people in the most disadvantaged neighbourhoods and ensure service providers are more responsive to neighbourhood needs and improve their delivery.

Negotiated indicators or measures	Target to be achieved by 2008	Milestones	Partnership/body responsible for outcome delivery	Underlying Programmes and Projects	Funding Allocations	
					SSCF money	BCU, NRF or other money
Local OUTCOMES :						
<p>Improve residents satisfaction with local services % of residents reporting an increase in satisfaction with their neighbourhoods. (baseline in 2006/07 new survey)</p> <p>% people who feel they are better informed</p> <p>Improved understanding between services and residents</p> <p>Increase people's "ownership of</p>	To be agreed	<p>Improve residents involvement participation in neighbourhood partnership boards</p> <p>Residents involved in local partnership activities</p> <p>% of residents who have participated in local activity</p>	Haringey council	<p>Establish survey April 06</p> <p>Roll out neighbourhood management borough wide</p> <p>Establish 7 partnership boards</p> <p>Establish 7 neighbourhood area action plans bringing the services closer to the needs of the residents</p> <p>This will set priorities</p> <p>Community conference to launch the roll out in July 2006</p> <p>Local survey to establish baselines</p>	££??	<p>£3m mainstream</p> <p>£?? NRF</p> <p>Safer Neighbourhood Policing Teams</p> <p>CEN</p>

National Outcome: To improve the quality of life for people in the most disadvantaged neighbourhoods and ensure service providers are more responsive to neighbourhood needs and improve their delivery.

Negotiated indicators or measures	Target to be achieved by 2008	Milestones	Partnership/body responsible for outcome delivery	Underlying Programmes and Projects	Funding Allocations	
					SSCF money	BCU, NRF or other money
the area"?? Increase people commitment to their local area??						
Cleaner greener safer environment in the most deprive parts	See cleaner, safer, greener element			Change people's behaviour towards their environment	SSCF	See above
Housing	See cleaner safer greener element					
Reduce crime, anti social behaviour and effects of drugs	See crime element		Establish relationship between neighbourhood management and SNP	Roll out safer neighbourhood policing teams	SSCF	Safer Neighbourhood Policing roll out See above
Increase skill (adults/young people) (Noel Park, Northumberland Park and Bruce Grove).	TBA			Link with the children and youth plans or do we do this next year Enhance existing provision and fill the gaps		See above
Increase employment opportunities	TB A	A commissioning strategy		Targeted activity – ESOL, customized support Anti poverty strategy work	SSCF	See above ESF/NRF

National Outcome: To improve the quality of life for people in the most disadvantaged neighbourhoods and ensure service providers are more responsive to neighbourhood needs and improve their delivery.

Negotiated indicators or measures	Target to be achieved by 2008	Milestones	Partnership/body responsible for outcome delivery	Underlying Programmes and Projects	Funding Allocations	
					SSCF money	BCU, NRF or other money
for those on IB/ JSA/ BME/ Lone Parents. (all wards and Noel Park, Northumberland Park and Bruce Grove		Targeting Young people likely to join the pool of workless User of services and people on skills and those in low paid employment		Housing benefit – rent a barrier to employment Engage key partners in neighbourhood plans responding to what people are saying locally		LSC ESF LDA Richmond Fellowship
.Local outcome : Cleaner public spaces						
% of residents satisfied with their neighbourhoods	<i>To be agreed</i>		<i>Environmental Services – Street Scene, Enforcement & Recreation</i>	<i>Mobile Clean Up teams</i>	£75k	SSCF funding aligned with mainstream budgets for street cleaning, recycling and waste management NRF – Improving the Environment (£545k) Parks
BV199 – cleanliness of open spaces	<i>Top quartile performance</i>		<i>Housing Services- Homes for Haringey</i>	<i>Saturday night and times refuse collections</i>	£25k	
Removal of abandoned vehicles - % within 24 hours	95%		<i>Accord</i>	<i>Community clear ups</i>	£40k	
Missed bins - % residents satisfied with	75%		<i>Neighbourhood Management</i>	<i>Removal of abandoned vehicles</i>	£25k	

National Outcome: To improve the quality of life for people in the most disadvantaged neighbourhoods and ensure service providers are more responsive to neighbourhood needs and improve their delivery.

Negotiated indicators or measures	Target to be achieved by 2008	Milestones	Partnership/body responsible for outcome delivery	Underlying Programmes and Projects	Funding Allocations	
					SSCF money	BCU, NRF or other money
the service						
All residents in super output areas to receive 2 community clear up p.a.	2 p.a.			Street enforcement	£100k	Cleansing – NRF £150k plus mainstream £150k
BV 82 a+b - % of household waste recycled / composted	22%			Tottenham High Road Manager	£60k	
				Recycling – housing estates and trade waste	£65k	
				Improvement and Repairs programme - HMOs	£175k	
Local outcomes – Improved quality of green public spaces						
% of residents satisfied with their local parks and open spaces	TNS – 50% MORI – 70%		Environmental Services Recreation and Housing	Improving smaller, green open spaces – tree planting, signage, furniture, infrastructure	£100k	Haringey Capital Programme – Parks Investment Programme and Estates Improvement Programme Parks maintenance budget
BV 199 – cleanliness of parks and open green spaces	15%		Voluntary sector Friends of Parks Groups	Care and Repair – front gardens project	£70k	
Green flag awards	7		Groundwork	Groundwork – working with the local community to develop and improve public open spaces	£70k	

National Outcome: To improve the quality of life for people in the most disadvantaged neighbourhoods and ensure service providers are more responsive to neighbourhood needs and improve their delivery.

Negotiated indicators or measures	Target to be achieved by 2008	Milestones	Partnership/body responsible for outcome delivery	Underlying Programmes and Projects	Funding Allocations	
					SSCF money	BCU, NRF or other money
Number of visits to parks	10m? p.a		BTCV			NRF – Improving the overall cleanliness and quality of the environment

National Outcome:						
Increased capacity of local communities so that people are empowered to participate in local decision-making and are able to influence service delivery.						
Indicators	2008 Target	Milestones		Key Underlying Programmes / Projects	Funding Allocations 2006/7	
					SSCF	Other funds
INCREASE IN LOCAL PARTICIPATION IN GOVERNANCE						
Governance Core Indicator: % of residents who feel they can influence decisions in their local area.	Include this indicator in annual residents survey In addition use some or all of the proxy indicators below	Establish baseline and targets by March 2007		Include in 2006 and 2007 surveys (see notes on governance indicator) See contributory actions below	None	Council c £25k
	<p>Since 1991, the Council has commissioned an annual survey of residents as part of the ALG London survey. (see notes on governance indicator). As a result the Council has a good understanding of performance on a whole series of indicators of residents' satisfaction with the Council and its services. In particular the following are of interest:</p> <ul style="list-style-type: none"> • <i>% of residents agreeing the Council involves residents. 44% approval achieved Nov 2005</i> • <i>% of residents agreeing the Council keeps residents informed. 63% approval achieved Nov 2005</i> • <i>% of residents agreeing the Council listens to residents concerns. 49% approval achieved Nov 2005</i> • <i>% of residents agreeing the Council is responsive to residents concerns. 41% approval achieved Nov 2005</i> <p>The Council's general aim is to improve approval rates year on year. However, it doesn't commit to achieving specific targets because the time series and comparators show that resident perception can fluctuates due to external factors rather than respond in a direct way to service improvements.</p>					
	Borough Partnership Community Engagement Strategy	Development of a Community Engagement Strategy for the borough aligning service led engagements within a wider outcome focused	Haringey Council	Agree development of framework as part of LAA process Undertake survey in 2006 to derive baselines	None	From within Council mainstream funds

National Outcome:						
Increased capacity of local communities so that people are empowered to participate in local decision-making and are able to influence service delivery.						
Indicators	2008 Target	Milestones		Key Underlying Programmes / Projects	Funding Allocations 2006/7	
					SSCF	Other funds
		strategic framework				
	Haringey Strategic Partnership	Operation and development of the Haringey Strategic Partnership and network of associated thematic boards and groups	Haringey Council	Restructure of HSP to integrate neighbourhood partnerships in 2006/7	None	From within Council mainstream funds LNLSC £10k (TBC) other partners in kind.
	Core fund Community Empowerment representation role	Core funding of the Haringey Community Empowerment Network (HarCEN) to promote the representation of local communities and small local voluntary organisations on the network of key strategic and neighbourhood partnership bodies	HarCEN with other large Voluntary organisations	Representation by local residents and organisations maintained where existing and established in all appropriate partnership bodies and at all associated events in 2006/7 4 meetings of each of the HSP and 5 thematic boards	£169k HarCEN core funding	From within the budgets of other large vol orgs e.g.: HAVCO Peace Alliance Which in turn may be core funded by Council
Governance Core Indicator		Ensuring the operation of thematic groups to hold representatives to account	Operation of five thematic boards	HarCEN with others (as above)	From above	As above
		Ensuring the operation of "interest" group forums to make representations on specific issues	Operation of 11 interest group forums	HarCEN with others (as above)	From above	As above

National Outcome:

Increased capacity of local communities so that people are empowered to participate in local decision-making and are able to influence service delivery.

Indicators	2008 Target	Milestones		Key Underlying Programmes / Projects	Funding Allocations 2006/7	
					SSCF	Other funds
	Compact	Development of the Haringey Compact to provide a framework for VCS engagement	Launch in Q2	HAVCO	None	Council £tba HTPCT £6k
	Council of Voluntary Service representation role	Representation of the community & voluntary sector as a whole and larger local voluntary organisations on the network of key strategic and neighbourhood partnership bodies	4 meetings of each of the HSP and 3 thematic boards with current HAVCO representation. Establish HAVCO as a representative on the remaining two boards (SCP and BPP in 2006/7)	HAVCO with other CVS orgs	None	Bridgehouse Trust Funding £37k for P&CO post in HAVCO (£112k over 3 years from Nov 2005)
	Local Area Assemblies	Operation of Local Area Assemblies which are local forums for residents to engage with Councillors, Council Services, other partners and partnerships.	7 Assemblies meeting 4 times a year.	Haring ey Council	None	NRF £95k From within Council funding for NMS

National Outcome:

Increased capacity of local communities so that people are empowered to participate in local decision-making and are able to influence service delivery.

Indicators	2008 Target	Milestones		Key Underlying Programmes / Projects	Funding Allocations 2006/7	
					SSCF	Other funds
		Improving access to Area Assembly's debate	meetings with community Council	Haringey languages in 2006/7 web-cast meetings in 2006/7	None	From within Council funding for NMS
	CEN Neighbourhood Engagement.	Promotion of community engagement and capacity building in support of Neighbourhood Renewal	HarCEN and Haringey Council	Tba by June 2006 once new NMS neighbourhood structures and processes agreed	From HarCEN core (above)	NRF £tba Council £tba
	VCS engagement with Neighbourhood structures	Establishment and development of local voluntary sector forums linked to the Area Assemblies and Neighbourhood Partnerships (in addition to that in the NDC).	Haringey Council	Agreement establishment and set up a pilot forum during 2006/7. Forums operating in all areas by 2007/8	None	NRF £tba From Council mainstream funding
	Safer Communities Engagement & Communications Plan	Development of a strategy and action plan to guide safer communities' partnership community engagement.	Safer Communities Partnership / Haringey Council	Establish in 2006/7	£tba (BCSF)	MPS £tba BCU £tba
	Building Community Leadership	Provision of a range of Leadership Programmes for residents from "disadvantaged"	HarCEN	HarCEN accredited training 40 graduates in 2006/7	From HarCEN core (above)	ERDF £30k

National Outcome:

Increased capacity of local communities so that people are empowered to participate in local decision-making and are able to influence service delivery.

Indicators	2008 Target	Milestones		Key Underlying Programmes / Projects	Funding Allocations 2006/7	
					SSCF	Other funds
		communities				
	Seven Sisters NDC	Engagement with businesses and residents in this area to agree local projects	Seven Sisters NDC	Ongoing	None	NDC grant Council
	Engagement on recreation and leisure	Friends of Parks Forum and Groups	Friends of Parks Forum and Groups	Operation of Forum and 25 individual groups Input to Parks management planning framework June 2006 Input to definition of open space planning standards by March 2007 Focus on small open spaces improvement programme projects	From within £100k (CSG) (for projects)	From within Council Mainstream of £300k, plus external funding such as the Heritage Lottery Fund NRF £65k
		Sports & Physical Activity Board and Forums	Haringey Council for BPP and WBP	Set up Board by July 2006	None	Council £tba NRF £tba
	Engagement on Health	Public Patient Involvement Forums consult local people and service users as part of	HTPCT / WBP		None	HTPCT commissioned
		Older Peoples Forum and promotion of wider events for older people.	Age Concern for WBP			NRF £k

National Outcome:

Increased capacity of local communities so that people are empowered to participate in local decision-making and are able to influence service delivery.

Indicators	2008 Target	Milestones		Key Underlying Programmes / Projects	Funding Allocations 2006/7	
					SSCF	Other funds
INCREASE IN COMMUNITY COHESION AND INCLUSION						
Cohesion Core Indicator: % of residents who feel that their local area is a place where local people from different backgrounds get on well together.	TBA <i>(Would need to be 81% by Nov 2007 survey to be a significant increase the survey could recognize).</i>	76% Baseline Nov 2005 Agree target and milestones by Oct 2007	Haringey Council for the HSP		None	Council, from within existing cost of annual survey £25k
	Promotion of Citizenship	At least 2 per week in 2006 (subject to demand)	Haringey Council	Citizenship Ceremonies	None	Privately Funded by participants
		tba courses tba graduates	. Haringey Council	Neighbourhood Management Services Citizenship Programme to promote integration of new arrivals	None	Council NMS £tba
		tba courses tba graduates	Haringey Council	Community Education in Diverse Languages	None	Council NMS £tba
		tba courses tba graduates	Haringey Council	Enhanced and concentrated English language courses	None	Council NMS £tba
		tba	Haringey Council	Promoting understanding of service delivery	None	Council NMS £tba

National Outcome:						
Increased capacity of local communities so that people are empowered to participate in local decision-making and are able to influence service delivery.						
Indicators	2008 Target	Milestones		Key Underlying Programmes / Projects	Funding Allocations 2006/7	
					SSCF	Other funds
				arrangements and citizen responsibilities		
	MPS Reassurance Work	tba	Met Police	MPS Community Engagement Team's reassurance work with disadvantaged communities and groups e.g.: LGBT, BME groups from specific countries/cultures	£8K BSCF	£tba MPS
		Responds to major incidents	Met Police	Independent Advisory Group (IAG) advises on major incidents	None	£tbcMPS
	Community Interactions	"Under one sun" (JUNP) events White Hart Lane	Haringey Council	Events Focused interventions which build confidence and cohesion that recognise the needs of specific disadvantaged communities	None	NRF £tba
		Community Breakfasts, Peace Week 2006 BRACE (Building Respect Across Communities Everywhere) What's de Point (Anti Knife Crime project)	Range of Peace Alliance led or supported Community Engagement Activities with disadvantaged communities and young people	Peace Alliance for the Safer Communities Partnership and HSP generally	£50k (BSCF)	£30k (BSCF or BCU)

National Outcome:						
Increased capacity of local communities so that people are empowered to participate in local decision-making and are able to influence service delivery.						
Indicators	2008 Target	Milestones		Key Underlying Programmes / Projects	Funding Allocations 2006/7	
					SSCF	Other funds
		Faith Forum meetings Community observers programme	HarCEN with others e.g.: Peace Alliance & MPS	Range of HarCEN promoted community engagement activities	£9k from HarCEN core	MPS and Haringey Community and Police Consultative Forum (HCPCCG) contributions in kind
			Victim Support for the Safer Communities Partnership	Range of Victim Support led or supported Community Engagement Activities with BME communities		
		Planning process Sept 2006 Events October 2006	Haringey Council with HarCEN	Black History Month		From Council mainstream funding £5k HarCEN to raise

National Outcome:						
Increased capacity of local communities so that people are empowered to participate in local decision-making and are able to influence service delivery.						
Indicators	2008 Target	Milestones	Delivery Partnership / body	Key Underlying Programmes / Projects	Funding Allocations 2006/7	
					SSCF	Other funds
INCREASE IN VOLUNTEERING						
Volunteering Core Indicator: % of residents who affirm that they carried out voluntary work in an organisation at least 3 times in the past year	<i>Include this indicator in annual residents survey There are currently no local measures of volunteering that can be used as proxy indicators. ???</i>	Establish baseline and targets by March 2007		Include in 2006 and 2007 surveys See contributory actions below	None	Council, from within existing cost of annual survey £25k
	CVS promotion of volunteering	voluntary organisations Promotion starts April 2006 60% volunteers in 2006/7 recruited through bureau 75% of voluntary organisations accessing volunteers through bureau Bureau formally established by April 2007.		Development of a Volunteer Bureau for Haringey Developing and Promoting Best Practice in Volunteering. Actions integrated in HAVCO's general work on the development and adoption of quality standards for Haringey's	None	Big Lottery Fund £60k Seeking £15k other funding
		200 new volunteers recruited 150 VCS orgs advised 25 BME orgs capacity		Work with VCS regional and sub regional partnerships to promote volunteering and the VCS.		Big Lottery Fund £62k

National Outcome:

Increased capacity of local communities so that people are empowered to participate in local decision-making and are able to influence service delivery.

Indicators	2008 Target	Milestones	Delivery Partnership / body	Key Underlying Programmes / Projects	Funding Allocations 2006/7	
					SSCF	Other funds
		built				
	MPS volunteering initiative	Maintenance of 60 volunteers in programme	.	MPS Volunteering Initiative: A volunteer programme that provides a variety of support roles to the MPS in Haringey	None	MPS £tbc
	NHS volunteering initiatives			Improving Working Lives: NHS programme to encourage and facilitate staff to volunteer	None	
	Evaluation starts June 2006 completes May 2008	30 projects with 20 participants / year 80% from BME communities 24 mentors trained/year		Healthy Living Centres is targeted to encourage people from disadvantaged communities to set up their own physical activity projects	None	HTCPCT £97k BLF for the evaluation
	Waste Management volunteering scheme	Relaunch of scheme in 2006/7 Increase number of volunteers Operate support groups for volunteers		Provides support and encouragement for active members of the community to report waste management issues	None	From within waste management services funding

National Outcome:

Increased capacity of local communities so that people are empowered to participate in local decision-making and are able to influence service delivery.

Indicators	2008 Target	Milestones	Delivery Partnership / body	Key Underlying Programmes / Projects	Funding Allocations	
					SSCF	Other funds
GROWTH OF THE LOCAL VCS IN THE PAST YEAR						
VCS growth Core indicator: % of known VCS confirming growth in activity over the past year.	Target TBA Include this indicator in an annual survey of VCS. <i>There are currently no local measures of VCS activity that can be used as proxy indicators.</i>	Targets and Milestones to be agreed once baseline established. Increase no of known orgs on shared HAVCO database above 800 in 2006/7. Establish baseline during 2006/7	HAVCO	To establish baselines, targets and milestones in relation to activity to expand the level of VCS activity in Haringey. tba, options are: by survey of known VCS; database analysis; Vol orgs annual reports analysis	None	TBA
	Council for Voluntary Service core funding	Increase HAVCO membership from 187 members and 22 associate members to over 200 in 2006/7 Increase HAVCO turnover in 2006/7 by more than inflation	HAVCO	Core funding for the Haringey Council of Voluntary Service (HAVCO) to promote the development, support and representation of the voluntary and community sector in Haringey	None	HAVCO core funding from Council £125k, HTPCT £26k
	Support & Development of the VCS	Completion of 75% of the "Change Up" annual programme	HAVCO	Promotion of the development of the Voluntary sector	None	ALG £70k
		Set up by Sept 2006	HAVCO	Establishment of a borough-wide VCS forum	None	From HAVCO core funding (incl above)
	40 orgs (15 BME) engaged	HAVCO	Development of VCS capacity to	None	Big Lottery	

National Outcome:

Increased capacity of local communities so that people are empowered to participate in local decision-making and are able to influence service delivery.

Indicators	2008 Target	Milestones	Delivery Partnership / body	Key Underlying Programmes / Projects	Funding Allocations	
					SSCF	Other funds
		No of orgs gaining QA tba. Quality Mark accredited Mar 06		operate and develop itself, especially of BME VCS orgs.		Fund £65k - £196k over 3 years from Aug 2005.
		50 new groups accessing support, 10 orgs funds held	HAVCO	Support for new groups: 1 to 1 support and fund holding for new/small community projects	None	From HAVCO core funding (incl above)
		Provision of mail holding service Hot desk facilities	HAVCO	Assistance for small groups	From within HarCEN core	
	Support & Development of the VCS (<i>continued</i>)	ICT support to the VCS 12 HAVCO Newsletters 2006/7 New HAVCO website June 2006 New database June 2006 100 database searches a year 750 orgs accessing HAVCO good practice support resources 50 orgs provided with ICT outreach support	HAVCO	Provision of information, database of known VCS, promotion of general operational good practice, and outreach	None	From HAVCO core funding (incl above) £25k, HTPCT £4k, NRF £4k, ALG £29k
		Production of Directory by June 2006 Development of Web version of Directory in 2006/7	HarCEN	. Community Suppliers (CSIP): Development and operation of a network of "approved" small suppliers to local VCS orgs.	From within HarCEN core	Seeking other funds to maintain and further develop.

National Outcome:

Increased capacity of local communities so that people are empowered to participate in local decision-making and are able to influence service delivery.

Indicators	2008 Target	Milestones	Delivery Partnership / body	Key Underlying Programmes / Projects	Funding Allocations	
					SSCF	Other funds
		Increase number of orgs. included by March 2007				
		Community Accountancy Project launched June 2006 3 events on organised and 240 orgs advised during 2006/7	HAVCO	Funding & Finance support to the VCS including model processes and good practice and assistance with fundraising	None	From HAVCO core funding (incl above) £2k, Council £29k, NRF £5k, ALG £18k
		30 trainer orgs involved in 2006/7 and 40 employees trained for VCS	HAVCO	Community Learning Forum: to link VCS training agencies and learning providers, to provide more skilled workers for VCS	None	ESF co-finance £11k. (has £30k for 2 years from January 2006)
	Credit Union	Set up Credit Union in Q1 FSA authorisation in 2006/7	HarCEN	Set up and support the running of a Credit Union	From within HarCEN core	Seeing other funding from HM Treasury and Assoc. of British CUs
	Small Grants	Complete Sept 2006	HarCEN	Evaluation of the value of the Single Community Programme's Small Grants Programme	From within HarCEN core	

National Outcome:

Increased capacity of local communities so that people are empowered to participate in local decision-making and are able to influence service delivery.

Indicators	2008 Target	Milestones		Key Underlying Programmes / Projects Delivery Partnership / body	Funding Allocations	
					SSCF	Other funds
INCREASE IN KEY PUBLIC SERVICES DELIVERED BY THE VCS						
VCS Procurement Core Indicator: % of services in selected public service areas delivered by VCS organisations on behalf of the local authority	TBA Initial baseline for whole LA spend for 2004/5 estimated at 2%. Unreconciled estimate for 2005/6 =5% Reconciled estimate =6%	Initial baseline to be established April 2006 Full end of year reconciliation and check on departmental classification and spend for 2006/7 in June 2007. Draft Strategy prepared April 2006 Strategy signed off Sep 2006 Supply and demand side capacity building actions included in strategy- TBA % increase in procurement from sector TBA	Haringey Council with HAVCO and VCS partner organisations	Development and implementation of a strategy to provide a strategic framework for increasing procurement of LA services from TSOs	None	Council Mainstream for strategy development Amount and source depends on specific procurements undertaken
	Current Supply side support and development	2 provider consortiums set up in 2006/7 First meeting June 2006	HAVCO	Establish VCS service providers' consortiums	None	ALG tba (part of Change Up)
		4 forum meetings / year 30 advice providers trained	HAVCO	Operation of the VCS advice providers forum for Community Legal Services Partnership and training for VCS advice providers	None	£6k to be raised Urban Futures and Lloyds /TSB £36k
		Review in 2006/7	HAVCO	Health & Social Care	None	(HarCEN

National Outcome:

Increased capacity of local communities so that people are empowered to participate in local decision-making and are able to influence service delivery.

Indicators	2008 Target	Milestones		Key Underlying Programmes / Projects Delivery Partnership / body	Funding Allocations	
					SSCF	Other funds
				Providers Directory to increase awareness of VCS providers amongst commissioners e.g. GPs		commissioned existing directory) Funding for review tba
Examples of Ongoing Demand Side Arrangements			Haringey Council / CAB	Citizens Advice Bureau: Procurement of Advice Bureau service for Haringey	None	
		. Data analysis to be complete by April 2006 Commissioning for 2006/7 tba	Safer Communities Partnership with MPS and Haringey Council	Development of a programme of commissioning VCS organisations to deliver services and/or projects on behalf of the Safer Communities Partnership	TBA	TBA
		Sign off of stage 2 of the set up process by end of March 2007 Complete 3 or 4 schemes during 2006/7	Groundwork with Haringey Council	Development of Groundwork Haringey activity in Haringey focusing on small open spaces, estates, neighbourhoods and allotments	None	NRF £70k Council (inc s106) £300k ALMO £tba Groundwork accessing other funding
			BTCV with Haringey Council	Park Force & BTCV hands on green educational outreach and project implementation Consolidation of BTCV activity	£50k	NRF £50k Council £20k

National Outcome:

Increased capacity of local communities so that people are empowered to participate in local decision-making and are able to influence service delivery.

Indicators	2008 Target	Milestones		Key Underlying Programmes / Projects Delivery Partnership / body	Funding Allocations	
					SSCF	Other funds
				Development of a borough-wide BTCV Haringey approach in 2006/7 Completion of 5 BTCV led projects		
		Procurement of the delivery of sports services: Haringey Sports Development Sporting & Education Solutions Football in the Community Football Development Partnership	Haringey Council with VCS and not for profit partners	Procurement of a range of services for schools sports, youth sports / games, adventure play, sports coaching and football training by a range of VCS and not for profit organisations. Football Dev Foundation grant award April 2006	None	Council £32k + Active Lottery Fund £45k Barclays Places for Sport £45k Football Dev Foundation £200k

THE SAFER AND STRONGER COMMUNITIES FUND IN HARINGEY

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STATEMENT OF COMMUNITY ENGAGEMENT

March 2006

This is the second year of Haringey's SSCF bringing together resources from the Home Office and the Office of the Deputy Prime Minister, allowing local strategic partnerships, over time, to develop greater strategic leadership of local interventions. For 2006/7 Haringey will receive funding on all four elements of the SSCF. The four elements of the SSCF are crime reduction, the "cleaner, safer and greener" agenda, neighbourhood management and community empowerment.

Haringey is one of the most diverse communities in Britain, particularly with regard to ethnicity (with over 160 languages spoken) and prosperity – the borough as a whole is the 10th most deprived area in Britain, a ranking that masks huge differences between affluent areas in the west and deprived neighbourhoods in the east. This background makes community engagement a key issue for us, including for the areas of work supported by the SSCF.

An immense amount and variety of community engagement activity takes place all the time in Haringey. It varies from information provision about services, through consultation on specific proposals and service user satisfaction assessments, to more broadly focused agendas such as meetings about Safer Neighbourhoods teams, the holding of local area assemblies and the operation of the Haringey Strategic Partnership (the HSP). This all contributes in a complex way to residents' perceptions of the extent to which they can influence local decisions. In 2004 Haringey gained a Beacon status for its success in getting closer to communities.

The HSP was mindful of the extent of this activity when considering how to approach the development of the SSCF agreement for 2006/7. The HSP decided that as it had existing thematic partnerships for the Crime and Drugs Reduction and the Cleaner Safer Greener elements, these would be dealt with by the Safer Communities Executive Board and the Better Places Partnership respectively. However, there are no specific partnership structures for neighbourhood working and community so the HSP oversaw the development of these two elements. However, the roll out of neighbourhood working over the coming year will establish a more productive link between the HSP and neighbourhoods.

To lead and coordinate the overall approach to the SSCF the Council set up an SSCF steering group which included representatives from each of the four elements. This group met several times and organised three meetings with partners including

Haringey Community Empowerment Network (HarCEN) and Haringey's Council for Voluntary Service (HAVCO) who are the official representatives of the community and voluntary sector on the HSP.

In addition the way in which local people and Haringey's Voluntary and Community Sector (VCS) have been involved in the development of the content of the SSCF agreement and how they will contribute to its delivery varies according to the four different elements.

CRIME REDUCTION

Haringey's Safer Communities Executive Board (SCEB) has a long history of using the expertise and skills of voluntary sector organisations and communities themselves to develop more effective crime reduction work. This was the only element submitted in the SSCF last year.

The SCEB considered its proposals for the SSCF at its meeting on 12th December 2005 and agreed that the partnership's performance management group would take the lead in developing proposals. The meeting of SCEB on 14th March 2006 gave further consideration to the SSCF. Key priorities agreed at that meeting were:

- Tackling prolific and priority offenders;
- Improving data and analysis;
- Roll out of the Safer Neighbourhood Policing teams;
- Developing a communications strategy;
- Reviewing the CCTV strategy;
- Developing an Alcohol strategy;
- Focusing on prevention and early intervention.

To recap from last year's SSCF the basis for crime element is the statutory triennial crime and drugs audit and the resulting three year strategy for 2005-08 produced during 2004/5 for the SCEB by Haringey's Safer Communities Unit. As part of the development of the audit an extensive consultation process was undertaken with residents and community organisations. Results from these events shaped the final audit and helped in developing the strategic priorities for 2005-08. This specifically highlights the need to work at a ward and sub ward level, developing time limited problem solving involving residents, businesses, Councillors and statutory and voluntary agencies.

During the year safer neighbourhoods policing has been piloted and this has helped inform how best to engage communities in tackling crime, anti-social behaviour and drugs issues as well as data about reducing the fear of crime. The SCEB also has an annual rolling programme of engagement days targeting particular communities, The DAAT have identified stimulant users for key service development and have been working with BUBIC (Bringing Unity Back Into the Community) a user-group to provide targeted outreach for BME crack users.

The key voluntary sector organisations that sit on SCEB are Haringey Peace Alliance and Haringey Victim Support. The Peace Alliance draws on community, voluntary and faith organisations to support the peace forum and to promote events such as breakfast meetings, working in local schools, parent and young people workshops and community leadership in BME communities throughout the year, culminating in the Haringey Week of Peace at the end of the summer.

The Victim and Witness (WIV) worker ensures that Victim Support is heard at the Borough Criminal Justice Group, the Domestic Violence Forum, the Safer Schools project and a range of other committees and partnerships. This post supports the Government “No witness No Justice” programme, as well as “Confidence” within the Criminal Justice System (Home Office PSA 2 and 3).

CLEANER, SAFER, GREENER AGENDA

The Better Places Partnership (BPP) leads for the strategic partnership on the Cleaner, Safer, and Greener agenda. Although the Council is perhaps a more dominant partner for this agenda than for some others, voluntary and community sector engagement on the partnership continues to be developed.

The work programme has been developed over several months in discussion with all the partners on the Better Places Board, as well as with the other Partnership Boards who will together contribute to the Safer, Stronger, and Communities Fund Agreement for Haringey. The Safer, Cleaner, Greener element of the Agreement was signed off at the Partnership meeting in March 2006.

The BPP has discussed the SSCF cleaner, safer, greener agenda twice, at its meetings in October 2005 and in January 2006. There was also a special meeting of partnership on 8th March 2006 to discuss the SSCF and NRF together to which the voluntary and community were invited. The following key issues were identified at this latter meeting:

- Recycling, particularly on housing estates;
- Reducing traffic congestion, slowing traffic and encouraging walking and cycling and accessible transport for older people and those with disabilities;
- Tackling climate change through sustainable building, procurement and planting;
- Improving local parks and open green spaces through community involvement to increase use and promote healthy lifestyles.

There is continuing engagement with and through the BPP by key local groups such as the Friends of Parks Forum, the local Agenda 21 community group and Haringey Federation of Resident’s Associations. This is now being taken forward through the community engagement forum of the BPP.

NEIGHBOURHOOD MANAGEMENT

Building on the proposals in the Haringey Neighbourhood Renewal Strategy, the Council’s Neighbourhood Management Service has developed as a key service of

the Council and the structures and processes it has established are utilised not only by Council services but also other partners on the HSP, particularly the Police and the PCT. Particularly, important have been the Area Assemblies that are held quarterly for seven areas across the Borough, (see community engagement below). Also important are the neighbourhood partnerships for the New Deal for Communities (NDC) in Seven Sisters and Single Regeneration Budget neighbourhood partnerships in Northumberland Park, West Green and Finsbury Park. Other neighbourhood partnership structures have been established in Harringay/Green Lanes, White Hart Lane and Noel Park. Area Assemblies are at the heart of local community engagement in the borough. During 2005/6 there will have been 28 area assembly meetings covering a whole range of local issues.

Worklessness has long been a major concern in Haringey. As part of this ongoing process, in 2004/5 the Haringey Employment Partnership reviewed its employment strategy. This included an event at Alexandra Palace to which key partners were invited. From this an action plan was developed. Implementation of the action plan was reviewed at a further Alexandra Palace partnership event in 2005/6. In addition, tackling worklessness is a key issue that has arisen from the partnership review of exit strategies for Haringey's two neighbourhood SRB schemes, JUNP (Northumberland Park) and West Green. Issues identified through these processes have been:

- the reduction in funding available as Job Centre Plus faces cut backs and the EU enlargement focuses European funding on eastern Europe.
- the realisation that the scale of the problem faced by the borough far exceeds the scale of projects identified in the past to tackle the problem.
- that of Haringey's 56,000 workless, 17,500 are young people aged 16-24, and 11,600 are on incapacity benefit. In most cases they are already involved with public services but their worklessness is not being tackled.

The general consensus of the partnerships strategic assessment has been to focus on these two groups of the workless and to on projects that reach out to them through the engagements they already have with local public services such as Housing, the Children's Service, and Social Services etc.

COMMUNITY ENGAGEMENT AT THE LOCAL LEVEL

Council for Voluntary Service (HAVCO) & the Haringey Compact

Haringey partners have played a major role in the development of the Haringey's Council for Voluntary Service (HAVCO). Established in April 2003 HAVCO was the outcome of an 18 month project, carried out by an independent consultant and managed by representatives from voluntary and community organisations, to establish a robust and effective VCS umbrella body in Haringey. The Haringey Teaching Primary Care Trust (HTPCT) and the Council in particular have continued to provide strong ongoing funding and support for HAVCO which is represented on the main board of the HSP.

The relationship between statutory organisations the voluntary sector is an important driver of community engagement. This relationship is being strengthened by the development of *Haringey Compact: better working together*, which will set the values, principles and commitments for working across sectors and which has been developed by a diverse steering group and led jointly by the Council and the Haringey Association for Voluntary and Community Organisations – HAVCO. Working with these organisations to increase capacity to engage with community safety is a recognised need that the Compact's development will facilitate. Launch of the Haringey Compact is planned for the early summer of 2006.

Community Empowerment Network (HarCEN)

Haringey's Community Empowerment Network (HarCEN) was formally launched in January 2004. Its primary purpose is to enable community views to be heard and influence public agencies decision making, particularly by participating at the level of the local strategic partnership and in neighbourhood partnerships. Up to March 2006 the CEN was funded directly from GOL, through the single community programme for which the Scarman Trust acted locally as accountable body. However, this will change with the ending of the single community programme. From April 2006 the community engagement element of the SSCF will provide the vehicle for distributing the government's core funding for community empowerment in Haringey and the Council will be the accountable body. The Community Engagement element of the SSCF will be the starting place in defining HarCEN's role in supporting the development of partnership working in Haringey.

Currently HarCEN is represented on the main board of the HSP and is represented on/ is working with the Enterprise, Well Being and CYPSP theme boards. Formal representation in the Safer Communities and Better Places Partnerships is being developed. HarCEN also ensures the operation of around fifteen thematic groups and interest forums which support and hold accountable its representatives to local partnerships. Finally the CEN also engages in a range of outreach and capacity building activities particularly targeted to the borough's most disadvantaged communities.

Haringey is unusual in having a community empowerment network established separately from the Council of Voluntary Service. To ensure the two organisations complement each other a framework was agreed between them in 2004/5 which clarified their respective roles. Nevertheless, this dual structure remains under ongoing review by the strategic partnership as to its appropriateness and practicality.

Both HAVCO and HarCEN have been involved in the SSCF Steering Group which has overseen the preparation of the draft SSCF Agreement on behalf of the HSP.

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haringey strategic partnership

AGENDA ITEM 10

MEETING

**Haringey Strategic Partnership
27 March 2006**

TITLE

CPA and JOINT AREA REVIEW ARRANGEMENTS

SUMMARY

This paper updates the HSP on arrangements for the Comprehensive Performance Assessment (CPA) and the Joint Area Review (JAR) due to take place in June 2006.

RECOMMENDATIONS

That the HSP notes the requirements and arrangements for the CPA and the JAR which will both assess the performance of the Council during the same site visit to be held 12-23 June 2006.

LEAD OFFICER(S)

David Hennings, Assistant Chief Executive (Strategy) and Sharon Shoesmith, Director of the Children's Service, Haringey Council

Introduction

1. The Comprehensive Performance Assessment (CPA) is the framework that the Audit Commission use to judge how well councils perform. In December each year councils are scored on their performance across services and on how well they use the resources available to them. A further part of the CPA is the Corporate Assessment. This is carried out once every three years and looks at the capacity of the council to carry out its objectives, working with partners and the local community. This will take place in June, this year.

2. Joint Area Reviews (JAR) were established as part of the new inspection regime under the Children Act 2004. Over a three year cycle starting in September 2005 all local authority districts will be subject to a JAR. A large number of inspectorates are involved in the development and administration of JARs, led by Ofsted.
3. In Haringey, the Comprehensive Performance Assessment of the Council will take place simultaneously with the JAR, as will the inspection of the Youth Service. The Youth Offending Service is being inspected in April.

The purpose of CPA

4. The CPA inspection looks at the whole borough and how effectively agencies work together to ensure that good quality public services are available in Haringey. A positive result will be good for everyone. It will:
 - Help to attract and retain the best staff
 - Provide the scope for innovation
 - Establish a good reputation for the council among funders and with central government
 - Reflect the importance the council places on resident's views
 - Lead to less intervention and fewer inspections

Over the last 3 years Haringey Council has made good progress and this has been reflected in the Comprehensive Performance Assessment judgements. Haringey improved from 'weak' in 2003, to 'fair' in 2004 and in December 2005 scored 'good'. Haringey wants to continue this improvement.

The purpose of the JAR

5. JARs are intended to describe the outcomes achieved by children and young people growing up in the area. They should evaluate the way all local services, taken together, contribute to their well-being and focus on the extent to which children and young people meet the 5 outcomes from the Children Act:
 - being healthy
 - staying safe
 - enjoying and achieving
 - making a positive contribution
 - achieving economic well-being
6. The JAR is organised around 36 key judgements and 4 judgement areas related to service management. The fieldwork will focus on the 10 judgements that the inspectors believe are most significant for the local area. Evidence from the last years Annual Performance Assessment (APA) and other local inspections will have been used to make this selection.

Arrangements for the CPA / JAR

7. The CPA inspection will look at how well the council is carrying out its priorities for the community, working together with partners. In particular this includes:
- Community leadership
 - Partnership working
 - Understanding and responding to the needs of all the community
 - Ability to deliver real outcomes on local and national priorities
 - Delivering value for money
8. Inspectors will also be looking at achievements in key areas of partnership working, in particular:
- Safer and stronger communities
 - Sustainable communities and transport
 - Healthier communities
 - Older people
 - Children and young people
9. Inspectors will carry out a survey of all the council's partners in the week of the 8 May and will interview key partners during the first inspection week beginning the 12 June. They will use these views to inform their judgement.
10. The inspectorate teams for Haringey are led by:
- | | |
|----------------------|---------------------|
| Mary Ryan | (Ofsted) |
| Neil Penswich | (CSCI) |
| Jackie Barry Pursell | (AC – lead for CPA) |

11. The latest timetable we have from the inspectorates is as follows:

3 April	meeting with the Inspectors plus opportunity for CYPSP Partners to meet the inspectors at 6.30 pm;
14 April	final date for submission of all documents,
8 May	final date for submission of JAR Self-assessment;
22 May to 26 May	inspectors analysis week;
12 June to 23 June	inspection fortnight, when the onsite field work will take place
26 July	draft report to Council.

12. There are various key elements to both the CPA and JAR. The following will impact directly on partners to a greater or lesser extent. They are:

Interviews and focus groups

Interviews will involve, for CPA, and for the JAR all partners represented on the CYPSP, the Leader and Executive Member of the Council, staff from the Children's Service, together with focus groups of frontline staff, heads, college principals, parents, carers and young people themselves.

Self-assessment

Two separate self assessments for both the CPA and the JAR need to be prepared though these obviously need to relate and to be able to be cross referenced.

Neighbourhood study

A Neighbourhood Study for the JAR focuses on getting first hand evidence from children, young people and their families together with front-line staff. It enables inspectors to assess how local services contribute to, and work together, to improve outcomes for children and young people. We have been asked to identify three neighbourhoods and are proposing to concentrate on Noel Park, Broadwater Farm Estate and West Green, to include the Bruce Grove youth provision. The final selection will be made with regard to the 10 key judgements the inspectors have selected and confirmed at the set-up meeting on April 3rd. The Council will be required to work with partners to provide more detailed information at the analysis stage. A draft programme of meetings and visits will be drawn up for discussion at the set-up meeting.

Case files/tracking

The purpose of case tracking is twofold. Firstly to assess the effectiveness of referral, assessment, planning and review processes. Secondly to assess the effectiveness of interagency working. 100 cases must be provided which include 10 referred to the Children's Service by another professional agency or department who do not meet the threshold criteria for services. The names and details of the children will be confidential at all times. 10 of these cases will be identified for follow up at the set-up meeting on April 3rd. Inspectors will meet with the children and young people themselves and their parents/carers, and separately with lead professionals and their line managers during the first week of the field work. Issues will be followed up during interviews the following week.

13. Other parts of the JAR are.
 - The Audit Commission's school survey
 - A data set of over 250 indicators covering 9 inspectorates
 - The TELLUS survey of 600 children and young people, a web based survey that is being done now via the schools.
 - A list of documents the Council must supply by mid April.

Further Information

14. Regular briefings about the CPA and JAR will be issued. Inspectors will speak to people at all levels in the council and in partner agencies, so it is important that everyone is aware of the issues and their relevance to the performance of the council. If you would like more information or have any queries contact Eve Pelekanos or Christine Piscina in the Improvement, Performance and Scrutiny Team for the CPA and Patricia Walker in the Children's Service for the JAR.

Recommendations

15. That the HSP notes the requirements and arrangements for the CPA and the JAR and that they will take place at the same time.

ITEM 11

Haringey Strategic Partnership – 27 March 2006**Thematic Partnerships Update**

Report of: David Hennings, Assistant Chief Executive (Strategy) Haringey Council

1. Introduction

- 1.1 This paper sets out a brief update on the work streams, activities and recent decisions undertaken by each of the thematic partnerships. These updates (to each HSP board meeting) are part of an improvement process introduced by the Chair to ensure that all partners can be kept informed of the overall business of the Partnership.

2. Recommendations

- 2.1 To note the updates from each thematic partnership and for board members to comment as appropriate.

Thematic Partnerships Update**3. Well-being Partnership**

- 3.1 The Well-being Partnership, at its March meeting, agreed a commissioning led approach to allocate its Neighbourhood Renewal Funds to deliver the following three well-being strategic outcomes: Be healthy, Achieve economic well-being and meeting current and future housing need. The timetable for the programme has been agreed and it is hoped to have projects up and running by 1 June 2006.
- 3.2 On 8 February Haringey Council, Haringey Teaching Primary Care Trust and the voluntary sector organised a highly successful event for staff whose work has a significant impact on the health and well-being of people in Haringey. They came from a wide variety of backgrounds including economic regeneration, environmental services, libraries and social services. The aim was to help set local priorities for improving health and reducing inequalities over the next five years. The priorities identified in the discussions will inform the Health and Wellbeing Strategy in Haringey, including the work programme of the Well-being Partnership Board, development of the next Community Strategy, and the Neighbourhood Renewal Fund Programme.
- 3.3 During the week of 13-17 March the Council ran a campaign to make sure that residents are not paying too much council tax. There was a steady flow of interest with interviews and enquiries for Council Tax Benefit, Housing Benefit and other entitlements taking place consistently throughout the day. Caseworkers were able to utilise the onsite

technology to enable the processing of Council Tax Benefit claims on the spot.

- 3.4 On 8th March Haringey Council held its first staff health fair at newly refurbished Tottenham Green Leisure Centre. A number of internal teams attended (Personnel, Occupational Health, Health and Safety) and others gave out advice and information to staff. The event was also attended by external organisations such as Diabetes UK and Allergy UK and Ouch First Aid Trainers providing expert advice and information. As it was No Smoking Day staff could also get information on how to give up smoking and details of their local smoking cessation services. There were discussion groups from a number of different people, a consultant on achieving work-life balance, Personnel on flexible working, a Nutritionist on Nutrition and Healthy Eating, and a Physiotherapist on avoiding aches and pains. Sports and Leisure gave tours of the building and gave staff attending a one week pass to Haringey Leisure Centres. Health checks as well as massage sessions and introduction sessions on the Alexander Technique also happened on the day. The day was very well received with staff overwhelmingly agreeing that the event made them more aware of how to improve their health.
- 3.5 The Well-being Partnership Board discussed the Haringey Race Equality and Partnership Task Groups' (REPTG) work to date and proposed work programme. The report recognised that race equality intelligence is crucial to effective planning and providing services and a key factor in developing the Local Area Agreement and Community Strategy. Although steady progress has been made in the development of systems for recording information and the partners are benefiting from shared learning opportunities, the Board recognised the need to support the proposed work programme of the REPTG and suggests the HSP and the other thematic partnerships be asked to contribute to this work when developing the Local Area Agreement.

4. Better Places Partnership

- 4.1 The Better Places Partnership (BPP) has now completed the first 'cycle' of its meetings. Topics and issues covered include
- Agreement around the strategic objectives and priorities for the Partnership
 - Climate Change and local flooding issues
 - Sport & physical activity strategy – increasing participation
 - The NRF & SSCF
- 4.2 The BPP has an active Community Engagement Forum that meets regularly. These meetings are currently being facilitated by the Council. It has not proved possible for HarCEN to provide the support to develop community engagement on the BPP and hold elections as previously reported. However, there is an agreement in place and community representatives are in place to take up the three Community Places and represent the Community Forum on the BPP for the rest of the year.

- 4.3 The work plan for the Council's Environmental Services Directorate has been shared with the Community Forum and they have asked to see further details on areas of particular interest to them. The intention is to give the community a chance to influence the priorities and the ensuing business planning. It is expected that in time, other key partners bring in their business and work plans and a greater synergy can be developed between them. Most recently the Environment Agency have given a firm commitment to working on key local issues in Haringey. The Community Forum are also actively engaged around the development of a climate change strategy.
- 4.4 The BPP has done much to establish a partnership approach to the improvement and stewardship of the environment. The meetings for the next cycle of the BPP are currently being organised. Through the on-going work of the BPP and the development of the new Community Strategy, the role of partners in helping achieve the objectives will become more planned and developed.

5. Enterprise Partnership

- 5.1 The Enterprise Partnership has had two meetings since the last thematic partnerships update report to the December HSP. The focus for the partnership has continued to be the delivery of the agreed business and employment and skills agenda. However, given Government Office for London's assessment on worklessness, there has been a greater focus on developing a step change in the way in which worklessness is tackled in Haringey. This was started with the tabling of a discussion paper developed by the Economic Regeneration Team in the Council. In addition a special meeting of the partnership was arranged to discuss the Neighbourhood Element of the Safer and Stronger Communities Fund. This meeting followed the decision to use the Neighbourhood Element in all three wards (Noel Park, Northumberland Park and Bruce Grove) to specifically address the high level of worklessness in the borough.
- 5.2 The Enterprise Partnership also agreed to use its allocation of Neighbourhood Renewal Fund to match the Association of London Government's European Fund and to the Local Growth Enterprise Initiative.

6. Safer Communities Partnership

- 6.1 Since the last thematic partnership update report to the HSP in December there have been two meetings of the SCEB. The key issues from the meetings in December and March were as follows:
- 6.2 For the medium to longer term, the SCEB will be considering a commissioning model for the use of its crime prevention and reduction work. In the meantime, the board is using a split system whereby a proportion of funding is allocated upfront and a pot is held back for

evidence-led bids throughout the year. Funding across NRF and SSCF programmes have been looked at in the round this year and greater emphasis has been placed on joining up delivery with more focus on outcomes. The co-ordination and monitoring of funding and action planning is handled by the Servicing Group. It has been recognised that more work is required around impact evaluation and this is underway.

- 6.3 Developing an intelligence product for use by the wider partnership is a major development for this board. This involves adapting the current police data and analysis report (quarterly), sharing findings with partners and, with community input over time, developing a more comprehensive picture of where our problem areas lie and what the solutions might be. This product will help to establish an annual, rolling crime and drugs audit to replace the former 3-year audits. The partnership action plans and resources will be more closely aligned to this product with effect from 2006/07. We are also seeking to strengthen the analytical capacity across the partnership and Council departments through developing our Data Analysis Group.
- 6.4 The new draft Hate Crime and Harassment strategy was presented to the board and discussed. This followed an extensive consultation event with partners and community representatives, which was well attended and appreciated. A high-impact poster campaign is currently running on JC Decaux posters across the borough, which is also re-advertising the ASB hotline number.
- 6.5 The DAAT Treatment Plan has been finalised and highly praised by the National Treatment Agency for Substance Misuse. We recommend that a copy of the strategic summary be circulated to HSP members as there are several key links across the theme boards. The treatment priorities for 06/07 are:
 - : Development of a poly drug/crack service in the north of the borough
 - : Bolstering of SHOC (Women's sex worker project)
 - : Commissioning strategy for Tier 4 provision including block contracts for detox rehab and the longer term plan of buying into a sector wide inpatient facility
 - : Expansion of the existing statutory drug service (DASH) to meet additional numbers of people entering treatment via required assessment
- 6.6 The delivery of aspects of the Drug Intervention Programme (DIP) and the Prolific and Other Priority Offenders (PPO) scheme will see a boost with the imminent co-location of officers from the police, probation and drugs field.
- 6.7 A review of the services commissioned out of the young people's substance misuse grant is underway. Focus groups have been held with young people and professionals to seek their perception around drugs/

services provided in the borough. This builds on an earlier exercise which revealed that 'care pathways' for young people were not clear. Other important policy changes have informed the review such as Every Child Matters, Young people and Drugs and the need to align service provision to those deemed most vulnerable to substance misuse e.g. truants, excluded children, those with substance misusing parents etc.

- 6.8 Key pieces of new or forthcoming legislation affecting this board include: Respect agenda, Review of the Crime and Disorder Act 1998, Violent Crime Bill and the Police & Justice Bill.

7. Children and Young People's Strategic Partnership

- 7.1 The Children and Young People's Strategic Partnership (CYPSP) has reviewed its membership in response to the HSP's request for theme boards to review their voluntary and community sector membership and the developments in Government guidance on partnership working for children and young people. As a result the Board agreed to invite HarCEN, the Youth Offending Service and schools to join the Board. Schools are being asked to send 1 representative each from the primary, secondary and special schools sectors.
- 7.2 Major items of business have been the development of the Children and Young People's Plan 2006-2009 and preparations for the Joint Area Review (JAR). The Children and Young People's Plan 2006-2009 has been the subject of wide consultation. Its development has been informed by the feedback from consultations, a wide ranging needs assessment, the Annual Public Health Report and statutory Government guidance. The Plan was agreed by the CYPSP at its meeting on 13th March 2006. Copies will be available on the Council's website www.haringey.gov.uk/cyp and paper copies will be available from the Deputy Director Strategy, Delivery and Performance in the Children's Service. The needs assessment "Knowing our Children and Young People - Planning for their Futures" is available on the website.
- 7.4 Another major discussion topic has been the development of proposals around the future management arrangements for the Haringey TPCT provider services for children and young people. A number of options have been put forward which will be subject to further discussion.
- 7.5 Other aspects of the Every Child Matters: Change for Children (ECM) agenda under discussion by the CYPSP are the development of a workforce strategy and children's trusts. A national strategy outlines the Government's vision for the children's workforce and the national and local actions considered necessary to realise the vision. In response a workforce strategy for the children's workforce in Haringey, across all agencies working with children and young people, is being developed. Children trusts are another initiative of the ECM agenda, the purpose of which is to ensure services for children and young people can work more effectively together in delivering the five outcomes of being healthy,

staying safe, enjoying and enjoying, making a positive contribution and achieving economic well being.

- 7.6 The CYPSP has also discussed funding for the **Local Safeguarding Children's Board**, the further development of **information sharing** protocols for children and young people's services and received a report from the Under 5s Forum on the development of a **play strategy**. The CYPSP has also had presentations on the **Annual Public Health Report 'Growing Up in Haringey'** and on **young people not in education, employment or training**.

March 2006

Item 12(i)**Response to ODPM consultation paper*****Local Strategic Partnerships: Shaping their future*****Key Questions – The role of LSPs and Sustainable Community Strategies*****LSPs, Sustainable Community Strategies and LAAs***

- 1. Do you agree that the key role of the LSP should be to develop the vision for the local area, through the Sustainable Community Strategy and the 'delivery contract' through the LAA (as set out in figures 1 & 2)?**

Response:

Yes, we agree that the main role of LSPs should be concerned with vision planning and supporting the development of local community strategies and local development frameworks. LSPs should undertake planning and co-ordination responsibilities and hold partners to account. They should also monitor implementation but not act as a delivery agent.

It is important that all relevant partners are involved in shaping the vision, key outcomes and milestones. This should become easier to achieve as LAAs become embedded as part of the work of local authorities and partners.

To achieve effective community strategies and local development frameworks, there is a need to think long term. LSPs need institutional stability to operate effectively and create confidence in their partnerships over the long term.

We strongly support the view that LSPs should be voluntary, non-executive bodies. Maintaining a clear focus on purpose is essential for LSP working. The LSP should identify areas of joint working where value can be added from working collaboratively.

The government's strategy for LSPs should be based on understanding both the strengths and weaknesses of partnerships and assist LSPs perform their role as effectively as possible.

Strengths might include:

- 1 the provision of coordinated solutions
- 2 greater resources,
- 3 engagement between sectors creating innovation and new ideas,
- 4 flexibility.

Weaknesses might include:

- 1 complex accountabilities

- 2 high level decision making limiting participation from the public or participants
- 3 cumbersome arrangements.

Regional/sub-regional engagement

- 2. We believe it is important that LSPs reflect regional/sub-regional plans where relevant in their Sustainable Community Strategy priorities and that regional organisations and partnerships take account of key local needs. How can this greater co-ordination best be facilitated?**

Response:

We believe that it is important that regional and sub-regional strategies reflect local needs. It is therefore essential to have democratic local representation on regional bodies. The community strategy and the local development framework should also be the building blocks of regional and sub-regional strategies.

We believe that greater coordination can be facilitated by ensuring that LSPs have all key regional and local plans of all partner organisations and this responsibility should rest with the individuals who represent their respective organisations on the LSPs.

Links to local plans

- 3. Would a requirement on bodies producing theme or service-based plans to 'have regard' to the Sustainable Community Strategy in doing so and vice versa, increase the LSP's ability to take the over-arching view in an area?**

Response:

To increase the LSPs ability to take an overarching view in relation to the Sustainable Community Strategy, a stronger requirement than 'have regard' is necessary. For example 'take account of and directly address how they help deliver the Sustainable Community Strategy' may be more appropriate.

Sustainable Community Strategies

- 4. Are the proposed steps in the development of a Sustainable Community Strategy correct? (See box on page 18)**

Response:

Yes the proposed steps appear to be correct.

- 5. What more could be done to ensure Sustainable Community Strategies are better able to make the links between social, economic and environmental goals and to deal more effectively with the area's cross-boundary and longer-term impacts?**

Response:

LSP members should be represented at theme/sub groups of the LSP focussing on their specific themes and remit. These members would then be best placed to take account of the entire Community Strategy, identifying overlapping issues and work streams. This would better enable a true cross cutting Sustainable Communities Strategy to be achieved.

Partners regional plans tend to be long term visions and should be used to enable a more holistic approach to managing the LSP's vision and longer term impacts.

Neighbourhood Engagement

- 6. What should be the role of the LSP in supporting neighbourhood engagement and ensuring the neighbourhood/parish voice, including diverse and minority communities, is heard at the principal local level?**

Response:

We support a co-ordinated and flexible approach to neighbourhood engagement and support different methods of participation. LSPs should however work within agreed structures for community engagement and not create further levels of consultation. There is perhaps a case for the LSP to have an agreed consultation protocol with all partners. There should be an active role for actual community members to engage with LSPs. This can be done via locally elected representatives who should have meetings with other residents to consult on key local issues, which would then be fed back to the LSP.

- 7. In two-tier areas, is it most appropriate for the responsibility for neighbourhood engagement to rest with the district level LSP?**

Response:

N/A

Links with Local Development Framework

- 8. How can spatial planning teams best contribute to Sustainable Community Strategies through the LSP and ensure that LDFs and Sustainable Community Strategies are closely linked?**

Response:

This must rest with the Local Authority as a key partner as it is not for the LSP to replace the role of the Local Authority in LDFs.

9. How could revised guidance and accompanying support materials best ensure that Sustainable Community Strategies and Local Development Frameworks join up effectively?

Response:

This should be dealt with through the assessment processes for Local Authorities.

Two-tier areas

10. Should every local authority area have its own LSP?

Response:

It is for each Local Authority to decide.

11. Would the establishment of a greater delineation of roles between county and district LSPs as suggested be sensible? (See paras 65 to 69)

Response:

N/A

Key Questions – Governance of LSPs

LSP as the partnership of partnerships

12. We believe that it is important that the LSP is made up of the thematic partnerships in the area together with an LSP board. What is your view?

Response:

As stated above, we also see the value in these thematic partnerships however would wish to see overlapping themes effectively managed to avoid duplication and not miss out on opportunities. We also believe that LSPs should involve all key groups and these can be wider than just thematic partnerships.

13. We believe that a rationalisation of local partnerships would help the LSP executive take an effective overview. Would clustering partnerships around the four LAA blocks be a sensible way to achieve this?

Response:

The structures and operating arrangements of LSPs (beyond arrangements for financial accounting and probity) should be determined locally. It is for the LSP to decide how partnerships are clustered, including whether they should be clustered around the four blocks of the LAA. There may, however, be a case for some rationalisation.

14. We believe that the geographic boundaries of partners within LSPs is important. What do you see as the opportunities for, and barriers to, co-terminosity shared geographic boundaries?

Response:

Co-terminous boundaries for public services are very important for partnership work, particularly the development and implementation of a community strategy and related tasks. The consultation paper identifies common boundaries as vital in developing co-ordination, and we endorse this.

For some services, greater emphasis on local accountability and common boundaries would be helpful. It would appear that some organic and service specific approaches to changing boundaries by individual government departments are unhelpful. This can undermine the joined up approach to problem solving which the government itself advocates. The frequency with which a number of agencies and services are being reorganised and reconfigured is also a problem eg., PCTs.

15. Within the LSP framework and its established priorities, would the creation of single delivery vehicles to tackle particular issues be helpful?

Response:

We do not agree that the introduction of single delivery vehicles would be helpful in the context of the LSP as there are issues around organisational remit, accountability, responsibility and identity.

We would like to see a voluntary approach taken to structures including 'Local Public Service Boards', and single delivery vehicles. If there is to be legislation, it should support flexibility and experimentation, with the choice made locally whether a different legal framework should be tried.

Ensuring wide representation

16. How can the neighbourhood and parish tiers be involved most effectively on the LSP on a) the executive and b) individual thematic partnerships?

Response:

N/A

17. How can the private, voluntary and community sectors be involved most effectively on the LSP as a) the executive and b) individual thematic partnerships?

Response:

Although the local authority has the lead role in encouraging participation, others should also share responsibility for ensuring this. Central government agencies could do more to encourage business representation, for example by promoting it as a form

of corporate social responsibility; promoting it to national business organisations; and/or perhaps supporting an award or some other form of recognition. Partners as well as the council should be responsible for funding infrastructure and participation.

It should also be the responsibility of each sector to choose its own representation.

Providing a legislative foundation

18. Would a duty to co-operate with the local authority, in producing and implementing the Community Strategy, help to set LSPs on a firmer footing and better enable their enhanced delivery co-ordination role?

Response:

We strongly favour a duty to be placed on all public services to participate in community planning, including implementation. Legislation on this would encourage the departmental management of these services to take greater account of community planning and local priorities.

19. If so, what obligations, such as attendance, financial or staff support, would be useful to place on partners?

Response:

The duty should include a requirement to take part in council-led scrutiny, including access to information. It should include a duty to participate in community planning in a way which contributes to sustainable development in the UK.

The duty should include a requirement to be accountable locally for relevant targets in the community strategy and to report on these.

20. If so, which public sector agencies would the duty be most sensibly placed on?

Response:

The services which should be included in this duty should include all agencies required to participate in the sub-partnerships.

Bodies to which this duty should apply include: Primary Care Trusts, other local NHS bodies, Patient Forums, schools, Environment Agency, further and higher education, Learning and Skills Councils, Regional Development Agency, Jobcentre Plus, transport providers, utilities, police, probation and other law enforcement agencies, the rural delivery agency, housing associations, the Highways Agency.

21. Should there be a statutory duty on local authorities and named partners to promote the engagement of the voluntary and community sectors in the LSP?

Response:

We do not think a statutory duty would be helpful as it would create legal duties and liabilities on the voluntary and community sector which it is not clear they want. If you

try and over-institutionalise community and voluntary sector involvement you may lose their distinctiveness.

Whilst we would welcome all sectors having an equal commitment to implementation of community strategies, in reality there is little beyond informal pressure and persuasion which can ensure implementation from the private, community and voluntary sector. Clarity about what is expected, through action plans and protocols can clearly support this.

Key Questions: *Accountability between partners*

22. Should each partnership be encouraged to produce protocols or 'partnership agreements' between partners to ensure clear lines of accountability for the delivery of agreed outcomes?

Response:

Agree

23. We believe that if partnership working was included as part of other key agencies' assessments it would be effective in securing greater commitment from other public sector agencies. What are your views?

Response:

Agree

Involvement of local councillors

24. What do you see as the key role for executive councillors within LSPs?

Response:

The democratic role of the council as a decision-making body is vital and should be supported, not undermined by LSPs. To create clarity and accountability the council should approve the community strategy and the local development framework as at present.

Within this, the role of councillors, including executive members, ward councillors, and overview and scrutiny bodies, is vital in relation to the LSP. However there are limitations of their role in relation to other public agencies who have other accountabilities to government and its representatives. There is a need to develop engagement from all councillors, both through the scrutiny role and through engagement in strategy development as members of the council.

25. What do you see as the appropriate role for backbenchers particularly in ensuring a high quality of local engagement?

Response:

Backbench members can work with the community to ensure that communities engage not only with the council but also with the strategic partnership.

26. What would make councillors' powers of overview and scrutiny more effective in scrutinising the 4 blocks of the LAA?

Response:

A statutory role as with Health Scrutiny.

The role scrutiny can play in support of partnership achievement has a growing importance, which can include: performance review; contribution to accountability and openness; thematic analysis; policy development; wider democratic and community engagement.

There may be a case for an additional legal power to support scrutiny by requiring all partners included in any forthcoming duty to participate in community planning, to take part in scrutiny, attending, providing information, and responding to recommendations. The scrutiny role could be developed as a key element of strengthening local accountability.

We also support a move to local, rather than upwards, monitoring of the Local Area Agreement, through scrutiny. The LAA should set out a set of descriptive goals, backed up by performance measures.

Involvement of Members of Parliament

27. What would be the most appropriate way for a Member of Parliament to be involved with the LSP and how can we ensure that it is complementary to the role of local councillors?

Response:

The involvement of Members of Parliament in LSPs should be encouraged. They could be invited to attend and/or be required to attend an annual meeting with the partnership. This would hopefully encourage MPs to take the experiences of public services locally into the legislature.

Involvement of Communities Served

28. How can we promote effective community engagement and involvement, from all sections of the community in shaping local priorities and public services?

Response:

The key factor which promotes community involvement is that the LSP is genuinely locally driven, not a delivery agent for local government, and therefore people can influence and make a difference. Consultation is also key to the effective engagement of communities. Methods of good practice for engaging hard to reach community groups exist which are displayed in some NDC's and some NRF areas. The agencies responsible for these should make it a point to market and promote these case studies. There is a wide range of good practice in consultation and

engagement, and formal structures should not be seen as the primary form of community involvement.

Joined up local methods and approaches should be encouraged and duplication of effort avoided.

29. How can we maximise the opportunities for joint policy and joint activity on community engagement, including the LDF, the LAA and the Sustainable Community Strategy?

Response:

A small executive group of key partners/funders could be formed to make the connections. The miasma of sub-groups can make focus, connectivity and impact very difficult. Additionally, there may be limited staff resource to be able to attend a plethora of groups.

30. How can accountability to local people and businesses be enhanced?

Response:

It can be enhanced through existing structures operated by public bodies. It is not necessary to invent new accountabilities specifically for LSPs.

31. What are your LSP's key support/skill gaps?

Response:

Key support/skills gaps:

- Lack of timely consultation on key documents for input from key partners, often driven centrally by government departments.
- An understanding of the work of all key partners and their objectives and the best possible way to measure these objectives for them to be meaningful to all members of LSPs
- Better understanding of the regional element of the work of key partners to create a longer term vision for the LSP.
- Recognise the difference between activity and impact
- Lack of time to do everything required in the LSP

32. What extra or different support would be most helpful in shifting to a more delivery focused role?

Response:

Remedies to suggestions at 31 above and agreement to focus on outcomes followed by the process to achieve them with less emphasis on the process as an end in itself.

33. How would LSPs prefer to receive information and support; through guidance, toolkits, sign-posting to existing information, practical learning opportunities etc?

Response:

Specific guidance is useful, as are practical learning opportunities on what works.

34. How can LSPs ensure that adequate learning and support provision is available to build the capacity of communities to engage with the LSP and its partners at the various levels?

Response:

Learning and development needs specifically related to sustainable development are a very high priority. Skills development should be geared not just to professional skills, but also to support councillors, other community, voluntary and business representatives. Development should be multi layered, so it is equally applicable to the inexperienced through to the Chief Executives.

35. What learning or development do you feel is required by LSPs in order to delivery sustainable communities that embody the principles of sustainable development at the local level?

Response:

We welcome the increased emphasis on sustainable development and agree that this should be at the heart of community strategies and local development frameworks. However there is a need for a clear and shared understanding of 'sustainable' development. There is tension between what is defined in the Local Government Act 2000 guidance and the ODPM definition.

There should be clarity about what key issues should be tackled, an ability to prioritise and focus on these key issues, and an ability to deal with difficulties that this approach might produce from groups who consider the LSP to be a source of funding. There needs to be further education of partners as to what each organisations remit is and their funding mechanisms. In broad terms there is a need for:

- A common understanding of sustainable development agreed across central and local government.
 - More education and information
 - Influence over partners and sub-partnerships, with clear and consistent messages from national as well as local government.
 - Capacity to take tough decisions, which face some opposition.
 - Identification of whether agencies and function typically involved in LSPs include all of those necessary to achieve sustainable development eg. transport, providers are underrepresented.
 - LSPs (and their component organisations) to be able to access necessary resources, eg capital investment in infrastructure.
 - Spatial planning powers to be strengthened, eg issues of land ownership, powers in relation to utilities.
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